#### Corporate Governance Code Reconciliation table

1. LONG-TERM VALUE	
CREATION	
Principle 1.1	
Long-term value creation The management board is responsible for the	Wereldhave endorses the principle. The
continuity of the company and its affiliated	responsibilities of the Board of Management and
enterprise. The management board focuses on	the Supervisory Board have been laid down in the
long-term value creation for the company and its affiliated enterprise, and takes into account	Company's Governance Charter WH, articles 2 and 3.
the stakeholder interests that are relevant in	5.
this context. The supervisory board monitors	
the management board in this.	
1.1.1 Long-term value creation strategy	
The management board should develop a view	At least once a year, the strategy will be discussed
on long-term value creation by the company and its affiliated enterprise and should formulate a	and reviewed in a meeting of the Supervisory Board and the Board of Management, see articles 2.4.a
strategy in line with this. Depending on market	and the board of Management, see articles 2.4.a and 25.8 of the Charter.
dynamics, it may be necessary to make short-	
term adjustments to the strategy.	The recurring strategy discussion is tabled for the
When developing the strategy, attention	December meeting. In 2021, the Supervisory Board and the Board of management convened several
should in any event be paid to the following:	times to review the strategy and discuss strategic
i. the strategy's implementation and	options.
feasibility; ii. the business model applied by the	
company and the market in which the	
company and its affiliated enterprise	
operate; iii. opportunities and risks for the company;	
iv. the company's operational and financial	
goals and their impact on its future	
position in relevant markets; v. the interests of the stakeholders; and	
vi. any other aspects relevant to the	
company and its affiliated enterprise,	
such as the environment, social and	
employee-related matters, the chain within which the enterprise operates,	
respect for human rights, and fighting	
corruption and bribery.	
1.1.2 Involvement of the supervisory board	
The management board should engage the	This has been laid down in article 23.1 of the
supervisory board early on in formulating the	Charter.
strategy for realizing long-term value creation. The management board renders account to the	
supervisory board of the strategy and the	
explanatory notes to that strategy.	

1.1.3 Role of the supervisory board	
The supervisory board should supervise the manner in which the management board implements the long-term value creation strategy. The supervisory board should regularly discuss the strategy, the implementation of the strategy and the principal risks associated with it. In the report drawn up by the supervisory board, an account is given of its involvement in the establishment of the strategy, and the way in which it monitors its implementation.	In article 25.8 of the Charter is laid down that the strategy will be discussed and reviewed at least once per year. Article 17.6.a of the Charter outlines the items to be inserted in the Report of the Supervisory Board. This includes an account of the involvement in the establishment of the strategy and the way it monitors its implementation. See also page 66-69 of the Integrated Annual Report 2021 (Supervisory Board report).
1.1.4 Accountability of the management board	
In the management report, the management board should give a more detailed explanation of its view on long-term value creation and the strategy for its realization, as well as describing which contributions were made to long-term value creation in the past financial year. The management board should report on both the short-term and long-term developments.	See article 7.9.a of the Charter. See also page 15 and following of the Integrated Annual Report (Business environment and strategy), for an explanation of value creation and the strategy.
Principle 1.2	
Risk management	
The company should have adequate internal risk management and control systems in place. The management board is responsible for identifying and managing the risks associated with the company's strategy and activities.	This is embodied in the articles 2.4.g, 2.4.h, 4.1, 7.9, 12.1 and 27.5.c of the Charter. Risk management is a recurring topic for the Board of Management. The assessment of risk management and control systems will be discussed with the Audit Committee in the October meeting. It is subsequently discussed with the full Supervisory Board.
1.2.1 Risk assessment	
The management board should identify and analyze the risks associated with the strategy and activities of the company and its affiliated enterprise. It is responsible for establishing the risk appetite, and also the measures that are put in place in order to counter the risks being taken.	See articles 2.4.g, 4.1 and 27.5.c of the Charter and page 61 – 65 of the Integrated Annual Report (Risk management and internal controls).
1.2.2 Implementation	
Based on the risk assessment, the management board should design, implement and maintain adequate internal risk management and control systems. To the extent relevant, these systems should be integrated into the work processes within the company and its affiliated enterprise it, and should be familiar to those whose work they are relevant to.	This is laid down in article 2.4.h of the Charter. Wereldhave's group structure has a strict division between property companies and management companies. The members of the Board of Management are Director of the property companies. The basic key controls are embedded in the Business principles, which are explained during the onboarding program.
1.2.3 Monitoring of effectiveness	
The management board should monitor the operation of the internal risk management and control systems and should carry out a	The principle is embedded in articles 2.4.i and 11 of the Charter.

systematic assessment of their design and effectiveness at least once a year. This monitoring should cover all material control measures relating to strategic, operational, compliance and reporting risks. Attention should be given to observed weaknesses, instances of misconduct and irregularities, indications from whistleblowers, lessons learned and findings from the internal audit function and the external auditor. Where necessary, improvements should be made to internal risk management and control systems.	The internal auditor reviews the design and effectiveness of the internal risk management and control systems. The internal auditor has a direct escalation reporting line to the Audit Committee. The Board of Management reports yearly to the Audit Committee on the improvements that will be made to the internal risk management and control systems.
Principle 1.3	
Internal audit function	Waxaldhaya andayaaa tha nyinainla Saa aytialaa
The duty of the internal audit function is to assess the design and the operation of the internal risk management and control systems. The management board is responsible for the internal audit function. The supervisory board oversees the internal audit function and maintains regular contact with the person fulfilling this function.	Wereldhave endorses the principle. See articles 2.4.o, 3.3.k and 11 of the Charter and page 61 of the Integrated Annual Report.
1.3.1 Appointment and dismissal	
The management board both appoints and dismisses the senior internal auditor. Both the appointment and the dismissal of the senior internal auditor should be submitted to the supervisory board for approval, along with the recommendation issued by the audit committee.	The appointment of the internal auditor was discussed and approved in the July 2017 meeting of the Audit Committee and the Supervisory Board. See also article 11.2 and 11.3 of the Charter.
1.3.2 Assessment of the internal audit function	
The management board must assess the way in which the internal audit function fulfils its responsibility annually, taking into account the audit committee's opinion.	The assessment is a recurring topic on the Board's meeting Calendar. See also article 11.4 of the Charter.
1.3.3 Internal audit plan	
The internal audit function should draw up an audit plan, involving the management board, the audit committee and the external auditor in this process. The audit plan should be submitted to the management board, and then to the supervisory board, for approval. In this internal audit plan, attention should be paid to the interaction with the external auditor.	See article 11.5 of the Charter. The audit plan was discussed in the February meeting of the Audit Committee. The plan was subsequently discussed and approved in the Supervisory Board meeting.
1.3.4 Performance of work	
The internal audit function should have sufficient resources to execute the internal audit plan and have access to information that is important for the performance of its work. The internal audit function should have direct access to the audit committee and the external auditor. Records	Wereldhave has inserted this provision in its Charter, see article 11.7.

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should be kept of how the audit committee is	
informed by the internal audit function.	
1.3.5 Reports of findings	
The internal audit function should report its audit results to the management board and the essence of its audit results to the audit committee and should inform the external auditor. The research findings of the internal audit function should, at least, include the following: I. any flaws in the effectiveness of the internal risk management and control systems; II. any findings and observations with a material impact on the risk profile of the company and its affiliated enterprise; and III. any failings in the follow-up of recommendations made by the internal audit function.	See article 11.10 of the Charter.
1.3.6 Absence of an internal audit department	
If there is no separate department for the internal audit function, the supervisory board will assess annually whether adequate alternative measures have been taken, partly on the basis of a recommendation issued by the audit committee, and will consider whether it is necessary to establish an internal audit department. The supervisory board should include the conclusions, along with any resulting recommendations and alternative measures, in the report of the supervisory board.	<ul> <li>BDO accountants have been appointed as internal auditor.</li> <li>The internal auditor reports his findings directly to the Audit Committee. The internal audit plan will be discussed and approved by the Audit Committee in the annual October meeting. The internal audit report will be submitted to the (Audit Committee of the) Supervisory Board in February, before the publication of the results.</li> <li>The principle has been laid down in article 17.6.g of the Charter.</li> </ul>

Principle 1.4	
Risk management accountability	
The management board should render account of the effectiveness of the design and the operation of the internal risk management and control systems.	See article 7.9.c. of the Charter.
1.4.1 Accountability to the supervisory board	
The management board should discuss the effectiveness of the design and operation of the internal risk management and control systems referred to in best practice provisions 1.2.1 to 1.2.3 inclusive with the audit committee, and render account of this to the supervisory board.	See articles 4.1.b, 4.1.i and 27.5.c of the Charter. This item is tabled for the October meetings of the Audit Committee and the Supervisory Board.
1.4.2 Accountability in the management report	
In the management report, the management board should render account of: i. the execution of the risk assessment, with	See article 7.9.b up to and including 7.9.e of the Charter.
a description of the principal risks facing the company in relation to its risk appetite. These risks may include strategic, operational, compliance and reporting risks; ii. the design and operation of the internal risk management and control systems	See also page 61 – 65 of the Integrated Annual Report (Risk management and internal controls). This chapter explains the design and operation of the internal risk management and control systems, the main risks the company faces and the framework that was used for the evaluation of the internal risk management and control
during the past financial year; iii. any major failings in the internal risk management and control systems which have been observed in the financial year, any significant changes made to these systems and any major improvements planned, along with a confirmation that these issues have been discussed with the audit committee and the supervisory board; and	systems.
iv. the sensitivity of the results of the company to material changes in external factors.	
1.4.3 Statement by the management board	
The management board should state in the	See article 7.10 of the Charter and page 81 of the
<ul> <li>management report, with clear substantiation, that:</li> <li>i. the report provides sufficient insights into any failings in the effectiveness of the internal risk management and control</li> </ul>	Integrated Annual Report (Statement by the Board of Management).
systems; ii. the aforementioned systems provide reasonable assurance that the financial reporting does not contain any material inaccuracies;	
<li>iii. based on the current state of affairs, it is justified that the financial reporting is</li>	
prepared on a going concern basis; and iv. the report states those material risks and uncertainties that are relevant to the	

expectation of the company's continuity	
for the period of twelve months after the	
preparation of the report.	
Principle 1.5	
Role of the Supervisory Board	
The supervisory board should supervise the	The principle is endorsed. See article 3.1 of the
policies carried out by the management board and the general affairs of the company and its affiliated enterprise. In so doing, the supervisory board should also focus on the effectiveness of the company's internal risk management and control systems and the integrity and quality of the financial reporting.	Charter.
1.5.1 Duties and responsibilities of the audit	
committee	
The audit committee undertakes preparatory work for the supervisory board's decision-making regarding the supervision of the integrity and quality of the company's financial reporting and the effectiveness of the company's internal risk management and control systems. Among other things, it focuses on monitoring the management board with regard to: i. relations with, and compliance with recommendations and following up of comments by, the internal and external auditors; ii. the funding of the company; iii. the application of information and communication technology by the company, including risks relating to cybersecurity; and iv. the company's tax policy.	The Audit Committee is a preparatory committee for the Supervisory Board's decision-making. This provision has been inserted in article 4.1 of the Charter, subitems d, h, i, j and k.
1.5.2 Attendance of the management board, internal auditor and external auditor at audit	
committee consultations	
The chief financial officer, the internal auditor and the external auditor should attend the audit committee meetings, unless the audit committee determines otherwise. The audit committee should decide whether and, if so, when the chairman of the management board should attend its meetings.	The provision has been laid down in article 28.6 of the Charter.
1.5.3 Audit committee report	
The audit committee should report to the supervisory board on its deliberations and findings. This report must, at least, include the following information: i. the methods used to assess the effectiveness of the design and	The Audit Committee reports on its deliberations and findings to the Supervisory Board in the meeting, immediately following the committee meeting. The minutes of the meetings of the Audit Committee are also a recurring item on the agenda of the full Supervisory Board. See the
operation of the internal risk management and control systems	articles 4.2 and 18.5 of the Charter.

referred to in best practice provisions 1.2.1 to 1.2.3, inclusive; ii. the methods used to assess the	
effectiveness of the internal and external audit processes;	
iii. material considerations regarding	
financial reporting; iv. the way material risks and	
uncertainties referred to in best	
practice provision 1.4.3 have been analyzed and discussed, along with a	
description of the most important	
findings of the audit committee.	
1.5.4 Supervisory Board	
The supervisory board should discuss the items reported on by the audit committee as per of best practice provision 1.5.3.	The Supervisory Board discusses the report of the committee in the meeting immediately following the committee meeting. The minutes of the meetings of the Audit Committee are also a recurring item on the agenda of the full Supervisory Board. See articles 4.2 and 18.5 of the Charter.
Principle 1.6	
Appointment and assessment of the	
functioning of the external auditor	The principle is endergood. See exticle 2.2 d and
The supervisory board should submit the nomination for the appointment of the external	The principle is endorsed. See article 3.3.d and 28.10 of the Charter.
auditor to the general meeting, and should	
supervise the external auditor's functioning.	
1.6.1 Functioning and appointment	
The audit committee should report annually to the supervisory board on the functioning of, and the developments in, the relationship with the external auditor. The audit committee should advise the supervisory board regarding the external auditor's nomination for appointment/ reappointment or dismissal and should prepare the selection of the external auditor. The audit committee should give due consideration to the management board's observations during the aforementioned work. Also on this basis, the supervisory board should determine its nomination for the appointment of the external auditor to the general meeting.	See articles 4.1.e and 28.10 of the Charter. The item is tabled for the October meeting of the Audit committee and the Supervisory Board.
1.6.2 Informing the external auditor about their functioning	
The supervisory board should give the external auditor a general idea of the content of the reports relating to their functioning.	See article 28.12 of the Charter.
1.6.3 Engagement	
The audit committee should submit a proposal to the supervisory board for the external auditor's	KPMG has been the auditor for the financial
	vears 2016 to 2020. The proposal to reappoint
engagement to audit the financial statements. The	years 2016 to 2020. The proposal to reappoint KPMG for the financial years 2021 and 2022 will

in this process. In formulating the terms of engagement, attention should be paid to the scope of the audit, the materiality to be used and remuneration for the audit. The supervisory board should resolve on the engagement. <b>1.6.4 Accountability</b> The main conclusions of the supervisory board regarding the external auditor's nomination and the outcomes of the external auditor selection process should be communicated to the general meeting.	be tabled for the AGM on April 26, 2021. See also page 64 of the Integrated Annual Report. The principle is laid down in the Charter, see article 3.3.d and 4.1.f. See article 28.11 of the Charter.
<b>1.6.5 Departure of the external auditor</b> The company should publish a press release in the event of the early termination of the relationship with the external audit firm. The press release should explain the reasons for this early termination.	See article 28.14 of the Charter.
Principle 1.7 Performance of the external auditor's work The audit committee and the external auditor should discuss the audit plan and the findings of the external auditor based on the work the external auditor has undertaken. The management board and the supervisory board should maintain regular contact with the external auditor.	The audit plan is a recurring item for the October meeting of the Audit Committee, the audit report will be discussed in the February meetings of the Audit Committee and the Supervisory Board. See articles 2.4.n, 3.1 and 4.1.c of the Charter.
1.7.1 Provision of information to the external auditor The management board should ensure that the external auditor will receive all information that is necessary for the performance of his work in a timely fashion. The management board should give the external auditor the opportunity to respond to the information that has been provided.	See article 7.6 of the Charter.
<ul> <li>1.7.2 Audit plan and external auditor's findings</li> <li>The external auditor should discuss the draft audit plan with the management board before presenting it to the audit committee. The audit committee should annually discuss with the external auditor: <ul> <li>i. the scope and materiality of the audit plan and the principal risks of the annual reporting identified by the external auditor in the audit plan; and</li> <li>ii. based also on the documents from which the audit plan was developed, the findings and outcomes of the audit work on the financial statements and the management letter.</li> </ul> </li> </ul>	See articles 2.4.n and 4.1.g. of the Charter.

1.7.3 Publication of financial reports	
The audit committee should determine whether and, if so, how the external auditor should be involved in the content and publication of financial reports other than the financial statements.	The principle is laid down in article 28.9 of the Charter.
1.7.4 Consultations with the external auditor outside the management board's presence	
The audit committee should meet with the external auditor as often as it considers necessary, but at least once per year, outside the presence of the management board.	See article 28.2 of the Charter.
1.7.5 Examination of discussion points arising between the external auditor and the management board	
The supervisory board should be permitted to examine the most important points of discussion arising between the external auditor and the management board based on the draft management letter or the draft audit report.	See article 33.15 of the Charter.
1.7.6 External auditor's attendance of supervisory board meetings	
The external auditor should in any event attend the meeting of the supervisory board at which the report of the external auditor on the audit of the financial statements is discussed.	See article 27.7 of the Charter.
2. EFFECTIVE MANAGEMENT AND SUPERVISION	
Principle 2.1 Composition and size	
The management board and the supervisory board should be composed such that the requisite expertise, background, competencies and – as regards the supervisory board – independence are present for them to carry out their duties properly. The size of these two bodies reflects these requirements.	This principle is embodied in the 'Profile for members of the Supervisory Board', article 6, which can be found on the website.
2.1.1 Profile	
The supervisory board should prepare a profile, taking account of the nature and the activities of the enter prise affiliated with the company. The profile should address: i. the desired expertise and background of the supervisory board members; ii. the desired diverse composition of the supervisory board, referred to in best practice provision 2.1.5;	The desired expertise and background are described in article 6 of the Profile and in the skills matrix; the diversity criteria can be found in article 15 and 16 of the Profile; the size of the Supervisory Board is addressed in article 10. The Profile requires that Supervisory Board members are independent of the stakeholders in the Company, see article 9.

iii.			
	the size of the supervisory board; and		
iv.	the independence of the supervisory		
	board members.		
The profile :	should be posted on the company's		
website.			
- 1			
2.1.2 Person			Daga EQ of the Integrated Annual Depart refere
	ng information about each supervisory		Page 58 of the Integrated Annual Report refers to the company's website. The provision is also
	ber should be included in the report of		laid down in article 17.6 of the Charter.
the supervis	-		laid down in article 17.6 of the Charter.
i. ii.	gender;		
iii.	age; nationality;		
iv.	principal position;		
V.	other positions, in so far as they are		
۷.	relevant to the performance of the		
	duties of the supervisory board		
	member;		
vi.	date of initial appointment; and		
vi. vii.	current term of office		
VII.			
2.1.3 Execu	tive committee		
	gement board works with an executive		See article 3.3.j and 7.9.f of the Charter and page
	the management board should take		58 of the Integrated Annual Report.
	he checks and balances that are part		The Management Team is not closely involved in
	ier system. This means, among other		the decision-making of the Board of
-	the management board's expertise and		Management. Thus, does not qualify as an
	ties are safeguarded and the		"executive committee" under best practice 2.1.3 of the Code.
	board is informed adequately. The		of the Code.
	board should supervise this whilst cific attention to the dynamics and the		
	between the management board and		
-	/e committee.		
	gement report, account should be		
rendered of			
i.	the choice to work with an executive committee:		
ii.	the role, duty and composition of the		
	executive committee; and		
iii.	how the contacts between the		
	supervisory board and the executive		
	committee have been given shape.		
		<u> </u>	
211 Experi	tico	1	See article 8 of the Profile and the skills matrix
2.1.4 Experi			
Each superv	visory board member and each		which can be found at the website.
Each superv	visory board member and each nt board member should have the		
Each superv managemen specific exp	visory board member and each nt board member should have the pertise required for the fulfilment of his		
Each superv managemen specific exp duties. Each	visory board member and each nt board member should have the pertise required for the fulfilment of his n supervisory board member should be		
Each superv managemen specific exp duties. Each	visory board member and each nt board member should have the pertise required for the fulfilment of his n supervisory board member should be assessing the broad outline of the		
Each super managemen specific exp duties. Each capable of a	visory board member and each nt board member should have the pertise required for the fulfilment of his n supervisory board member should be assessing the broad outline of the agement.		

The supervisory board should draw up a diversity policy for the composition of the management board, the supervisory board and, if applicable, the executive committee. The policy should address the concrete targets relating to diversity and the diversity aspects relevant to the company, such as nationality, age, gender, and education and work background.	The diversity policy is included in article 6.5 of the Charter. The diversity policy for members of the Supervisory Board is also included in the Profile, see articles 15 and 16.
<ul> <li>2.1.6 Accountability about diversity</li> <li>The corporate governance statement should explain the diversity policy and the way that it is implemented in practice, addressing: <ul> <li>i. the policy objectives;</li> <li>ii. how the policy has been implemented; and</li> <li>iii. the results of the policy in the past financial year.</li> </ul> </li> <li>If the composition of the management board and the supervisory board diverges from the targets stipulated in the company's diversity policy and/or the statutory target for the male/female ratio, if and to the extent that this is provided under or pursuant to the law, the current state of affairs should be outlined in the corporate governance statement, along with an explanation as to which measures are being taken to attain the intended target, and by when this is likely to be achieved.</li> </ul>	See articles 18.6.i and j of the Charter, page 66, 68 and 163 - 164 of the Integrated Annual Report. With the current Board composition, Wereldhave meets the diversity standards of at least 30% of each gender represented in the Supervisory Board.
<ul> <li>2.1.7 Independence of the supervisory board</li> <li>The composition of the supervisory board is such that the members are able to operate independently and critically vis-à-vis one another, the management board, and any particular interests involved.</li> <li>In order to safeguard its independence, the supervisory board is composed in accordance with the following criteria: <ul> <li>any one of the criteria referred to in best practice provision 2.1.8, sections i. to v. inclusive should be applicable to at most one supervisory board member;</li> <li>the total number of supervisory board members to whom the criteria referred to in best practice provision 2.1.8 are applicable should account for less than half of the total number of supervisory board members; and</li> <li>for each shareholder, or group of affiliated shareholders, who directly or indirectly hold more than ten percent of the shares in the company, there is at most one</li> </ul> </li> </ul>	See article 15.3 and 15.6.d-f of the Charter and page 58 - 60 of the Integrated Annual Report.         The composition of Wereldhave's Supervisory Board is compliant to the code: <ul> <li>None of the Supervisory Board members meet any one of the criteria in best practice provision 2.1.8, sections i to v inclusive;</li> <li>The total number of Supervisory Board members to whom the criteria referred to in best practice provision 2.1.8 are applicable is zero;</li> </ul> <li>None of the Board members can be considered to be affiliated with shareholders.</li>

	supervisory board member who can be considered to be affiliated with or representing them as stipulated in best practice provision 2.1.8, sections vi. and vii.		
2.1.8 Independent	endence of supervisory board		
	bry board member is not independent if		reldhave has adopted these independence
-	r spouse, registered partner or life		teria, see article 15.7 of the Charter and the ments under 2.1.7 above.
	, foster child or relative by blood or o to the second degree:	co	nments under 2.1.7 above.
i.	has been an employee or member of		
١.	the management board of the		
	company (including associated		
	companies as referred to in Section		
	5:48 of the Financial Supervision Act		
	(Wet op het financieel toezicht/ Wft))		
	in the five years prior to the		
	appointment;		
ii.	receives personal financial		
	compensation from the company, or a		
	company associated with it, other		
	than the compensation received for the work performed as a supervisory		
	board member and in so far as this is		
	not in keeping with the normal course		
	of business;		
iii.	has had an important business		
	relationship with the company or a		
	company associated with it in the		
	year prior to the appointment. This		
	includes in any event the case where		
	the supervisory board member, or the firm of which he is a shareholder,		
	partner, associate or adviser, has		
	acted as adviser to the company		
	(consultant, external auditor, civil		
	notary or lawyer) and the case where		
	the supervisory board member		
iv.	is a management board member or		
	an employee of a bank with which		
	the company has a lasting and		
	significant relationship; is a member of the management		
V.	board of a company in which a		
	member of the management board of		
	the company which he supervises is		
	a supervisory board member;		
vi.	has temporarily performed		
	management duties during the		
	previous twelve months in the		
	absence or incapacity of		
	management board members;		
vii.	has a shareholding in the company of		
	at least ten percent, taking into account the shareholding of natural		

persons or legal entiti with him or her on the express or tacit, verba agreement; viii. is a member of the ma board or supervisory representative in som of a legal entity which ten percent of the sha company, unless the o company.	e basis of an al or written anagement board – or is a le other way – holds at least ares in the	
2.1.9 Independence of the chairma	an of the	
supervisory board		
The chairman of the supervisory bo be a former member of the manage the company and should be indepe the meaning of best practice provis	ement board of endent within	See article 17.2 of the Charter.
2.1.10 Accountability regarding su board member independence	pervisory	
The report of the supervisory board that, in the opinion of the supervisor independence requirements referre practice provisions 2.1.7 to 2.1.9 inc been fulfilled and, if applicable, sho which supervisory board member(s not consider to be independent.	ory board, the ed to in best Iusive have buld also state	See article 18.6.f of the Charter and page 66 of the Integrated Annual Report.
Principle 2.2		
Appointment, succession and every The supervisory board should ensi- formal and transparent procedures the appointment and reappointment management board and supervisor members, as well as a sound plan succession of management board supervisory board members, with the diversity policy. The functioning management board and the super a collective and the functioning of members should be evaluated on	ure that a e is in place for ent of ory board for the and due regard to ng of the rvisory board as f individual	Wereldhave complies with the Code. The Remuneration and Nomination Committee advises the Supervisory Board on the (re)appointment of members of the Board of management and Supervisory Board members, with due respect for the profile for members of the Board, in which the diversity criteria are embodied. The functioning of the Boards as a collective and of individual members is evaluated annually, with external assistance once every three years.
2.2.1 Appointment and reappointr management board members	nent periods –	
A management board member is a maximum period of four years. A m reappointed for a term of not more at a time, which reappointment sho prepared in a timely fashion. The di objectives from best practice provis should be considered in the prepar appointment or reappointment.	ember may be than four years buld be iversity sion 2.1.5	Members of the Board of Management are appointed for a term of four years, see article 13.2 of the Charter. The diversity criteria are laid down in the Charter, article 6.5.
2.2.2 Appointment and reappoint supervisory board members	ment periods –	

A supervisory board member is appointed for a period of four years and may then be reappointed once for another four-year period. The supervisory board member may then subsequently be reappointed again for a period of two years, which appointment may be extended by at most two years. In the event of a reappointment after an eight-year period, reasons should be given in the report of the supervisory board. In any appointment or reappointment, the profile referred to in best practice provision 2.1.1 should be observed.	Supervisory Board members are appointed for a period of four years, with a maximum term in office of eight years, with only one option to extend the term with two years, if extraordinary circumstances so require. The reappointment proposal needs to state the reasons for the exception to the eight-year rule. See article 16.4 and 16.5 of the Charter.
<b>2.2.3 Early retirement</b> A member of the supervisory board or the	See articles 13.6 and 16.7 of the Charter.
management board should retire early in the event of inadequate functioning, structural incompatibility of interests, and in other instances in which this is deemed necessary by the supervisory board. In the event of the early retirement of a member of the management board or the supervisory board, the company should issue a press release mentioning the reasons for the departure.	
2.2.4 Succession	
The supervisory board should ensure that the company has a sound plan in place for the succession of management board and supervisory board members that is aimed at retaining the balance in the requisite expertise, experience and diversity. Due regard should be given to the profile referred to in best practice provision 2.1.1 in drawing up the plan for supervisory board members. The supervisory board should also draw up a retirement schedule in order to avoid, as much as possible, supervisory board members retiring simultaneously. The retirement schedule should be published on the company's website.	See article 5.1.d and 16.6 of the Charter and the retirement dates for Supervisory Board members, posted on the Company's website.
2.2.5 Duties of the selection and appointment committee	
<ul> <li>The selection and appointment committee should prepare the supervisory board's decision-making and report to the supervisory board on its deliberations and findings.</li> <li>The selection and appointment committee should in any event focus on: <ul> <li>i. drawing up selection criteria and appointment procedures for management board members and supervisory board members;</li> <li>ii. periodically assessing the size and composition of the management board, and making a proposal for a</li> </ul> </li> </ul>	See article 5.1 of the Charter.

<ul> <li>composition profile of the supervisory board;</li> <li>iii. periodically assessing the functioning of individual management board members and supervisory board members, and reporting on this to the supervisory board;</li> <li>iv. drawing up a plan for the succession of management board members;</li> <li>v. making proposals for appointments and reappointments; and</li> <li>vi. supervising the policy of the management board regarding the selection criteria and appointment</li> </ul>	
2.2.6 Evaluation by the supervisory board	
At least once per year, outside the presence of the management board, the supervisory board should evaluate its own functioning, the functioning of the various committees of the supervisory board and that of the individual supervisory board members, and should discuss the conclusions that are attached to the evaluation. In doing so, attention should be paid to: i. substantive aspects, the mutual interaction and the interaction with the management board; ii. events that occurred in practice from which lessons may be learned; and iii. the desired profile, composition, competencies and expertise of the supervisory board.	Embedded in article 5.5 of the Charter. The evaluation is a recurring item for the October meeting of the Supervisory Board. See also the Integrated Annual Report page 68 (Evaluation of performance).
<b>2.2.7 Evaluation of the management board</b> At least once per year, outside the presence of the management board, the supervisory board should evaluate both the functioning of the management board as a whole and that of the individual management board members, and should discuss the conclusions that must be attached to the evaluation, such also in light of the succession of management board members. At least once annually, the management board, too, should evaluate its own functioning as a whole and that of the individual management board members.	See articles 2.4.r and 5.7 of the Charter and page 68 of the Integrated Annual Report. The evaluation was held in December 2021.
2.2.8 Evaluation accountability	
The supervisory board's report should state: i. how the evaluation of the supervisory board, the various committees and the individual supervisory board members has been carried out; ii. how the evaluation of the management board and the	See article 18.6 sub c. of the Charter and the Integrated Annual report page 66 - 69.

<ul> <li>individual management board members has been carried out; and what has been or will be done with the conclusions from the evaluations.</li> <li>Principle 2.3 Organisation of the supervisory board and reports</li> <li>The supervisory board should ensure that it functions effectively. The supervisory board should establish committees to prepare the supervisory board's decision-making. The foregoing does not affect the responsibility of the supervisory board as an organ and of the individual members of the supervisory board for obtaining information and forming an independent opinion.</li> </ul>	Wereldhave complies with the Code. An Audit Committee and a Remuneration and Nomination Committee advise the Supervisory Board in preparation of the decision making, see articles 4 and 5 of the Charter.
<b>2.3.1 Supervisory board's terms of reference</b> The division of duties within the supervisory board and the procedure of the supervisory board should be laid down in terms of reference. The supervisory board's terms of reference should include a paragraph dealing with its relations with the management board, the general meeting, the employee participation body (if any) and the executive committee (if any). The terms of reference should be posted on the company's website.	The assignment of duties among the members of the Supervisory Board is such that members will focus on the areas of their specific expertise, as documented in the skills matrix for members of the Board. See article 15.5 of the Charter. The skills matrix and the Charter are posted on the Company's website.
2.3.2 Establishment of committees If the supervisory board consists of more than four members, it should appoint from among its members an audit committee, a remuneration committee and a selection and appointment committee. Without prejudice to the collegiate responsibility of the supervisory board, the duty of these committees is to prepare the decision- making of the supervisory board. If the supervisory board decides not to establish an audit committee, a remuneration committee, the best practice provisions applicable to such committee(s) should apply to the entire supervisory board.	Wereldhave complies with the Code. The Supervisory Board consists of three members and has two preparatory committees. The remuneration committee and the selection and appointment committee have been combined in the Remuneration and Nomination Committee, see article 5 of the Charter.
<b>2.3.3 Committees' terms of reference</b> The supervisory board should draw up terms of reference for the audit committee, the remuneration committee and the selection and appointment committee. The terms of reference should indicate the role and responsibility of the committee concerned, its composition and the manner in which it discharges its duties. The terms of reference should be posted on the company's website.	The terms of reference for the Supervisory Board and its commitees are laid down in the Charter.

2.3.4 Con	nposition of the committees	
	committee or the remuneration	Laid down in articles 20 and 21 of the Charter.
committee	e should not be chaired by the chairman	
	pervisory board or by a former member of	
	gement board of the company. More than	
	members of the committees should be	
	ent within the meaning of best practice	
provision		
provision	2.1.0.	
	nmittee reports	
	rvisory board should receive from each of	Wereldhave complies with the Code. The
the comm	ittees a report of their deliberations and	committees report in the Board meeting
findings. I	n the report of the supervisory board it	immediately following the committee meeting
should co	mment on how the duties of the	and the minutes of the committee meetings are
committee	es were carried out in the financial year.	discussed on the next Supervisory Board
In this rep	ort, the composition of the committees,	meeting, and approved it the subsequent
	er of committee meetings and the main	committee meeting. See article 17.4 of the
	cussed at the meetings should be	Charter.
mentioned	-	
	irman of the supervisory board	
	man of the supervisory board should in	See article 16.3 of the Charter.
-	ensure that:	
i.	the supervisory board has proper	
	contact with the management board,	
	the employee participation body (if	
	any) and the general meeting;	
ii.	the supervisory board elects a vice-	
	chairman;	
iii.	there is sufficient time for	
	deliberation and decision-making by	
	the supervisory board;	
iv.	the supervisory board members	
	receive all information that is	
	necessary for the proper	
	performance of their duties in a	
	timely fashion;	
v.		
v.	committees function properly;	
vi.	-	
	management board members and	
	supervisory board members is	
	assessed at least annually;	
vii.		
	management board members follow	
	their introduction programme;	
viii.	the supervisory board members and	
	management board members follow	
	their education or training	
	programme;	
ix.	the management board performs	
	activities in respect of culture;	
X.		
	signs from the enterprise affiliated	
	with the company and ensures that	
	any (suspicion of) material	

·		-	
	misconduct and irregularities are		
	reported to the supervisory board		
	without delay;		
x	i. the general meeting proceeds in an		
-	orderly and efficient manner;		
xi	-		
	shareholders is assured; and		
xi	1 3		
	closely, and at an early stage, in any		
	merger or takeover processes.		
	irman of the supervisory board should		
consult	regularly with the chairman of the		
manage	ement board.		
2.3.7 Vi	ce-chairman of the supervisory board		
	e-chairman of the supervisory board should		See article 16.4 of the Charter.
	e for the chairman when the occasion		
arises.			
anses.			
23804	elegated supervisory board member		
	ated supervisory board member is a		See article 14.8 of the Charter.
J		1	
	sory board member who has a special task.		
	egation may not extend beyond the		
-	ibilities of the supervisory board itself and		
-	include the management of the company.		
Its purpo	ose is more intensive supervision and		
advice a	and more regular consultation with the		
manage	ment board. The delegation should be of a		
-	ary nature only. The delegation may not		
	from the duties and powers of the		
	sory board. The delegated supervisory		
	nember continues to be a member of the		
	sory board and should report regularly on		
	cution of his special duty to the plenary		
supervis	sory board.		
2207	management beard function of		
	emporary management board function of visory board member		
			See article 15.8 of the Charter.
-	visory board member who temporarily		See article 15.8 of the Charter.
	n the management of the company, where		
	agement board members are absent or		
	to fulfil their duties, should resign from the		
supervis	sory board.		
	Company secretary		
	ervisory board should be supported by the	1	See article 16.6 - 8 of the Charter.
	y secretary. The secretary:	1	
	should ensure that the proper procedures		
	are followed and that the statutory	1	
	obligations and obligations under the	1	
	articles of association are complied with;	1	
ii.	should facilitate the provision of	1	
	information of the management board and	1	
	the supervisory board; and	1	
	should support the chairman of the	1	
	supervisory board in the organisation of	1	
	the affairs of the supervisory board.	1	

including the provision of information, meeting agendas, evaluations and training programmes.	
The company secretary should, either on the motion of the supervisory board or otherwise, be appointed and dismissed by the management board, after the approval of the supervisory board has been obtained.	
If the secretary also undertakes work for the management board and notes that the interests of the management board and the supervisory board diverge, as a result of which it is unclear which interests the secretary should represent, the secretary should report this to the chairman of the supervisory board.	
2.3.11 Report of the supervisory board	
The annual statements of the company include a report by the supervisory board. In this report, the supervisory board should render account of the supervision conducted in the past financial year, reporting in any event on the items referred to in best practice provisions 1.1.3, 2.1.2, 2.1.10, 2.2.8, 2.3.5 and 2.4.4 and, if applicable, the items referred to in best practice provisions 1.3.6 and 2.2.2.	See article 17.6 of the Charter and page 66 and following of the Integrated Annual Report.
Principle 2.4	
Decision-making and functioning The management board and the supervisory board should ensure that decisions are made in a balanced and effective manner whilst taking account of the interests of stakeholders. The management board should ensure that information is provided in a timely and sound manner. The management board and the supervisory board should keep their knowledge and skills up to date and spend sufficient time on their duties and responsibilities. They should ensure that, in performing their duties, they have the information that is required for effective decision-making.	Wereldhave complies with the Code. Both the Board of Management and the Supervisory Board shall take into account and weigh the interests of relevant stakeholders, see articles 2.3 and 3.1 of the Charter. The required skills and knowledge for members of the boards are discussed annually. The timely provision of adequate information is laid down in the Charter, see articles 16.3.d, 33.1 and 33.12.
2.4.1 Stimulating openness and accountability	Soo orticlo 22.2 of the Charton
The management board and the supervisory board are each responsible for stimulating openness and accountability within the organ of which they form part, and between the different organs within the company.	See article 33.3 of the Charter.
2.4.2 Other positions	
Management board members and supervisory board members should report any other positions they may have to the supervisory board in	See article 5.1.h of the Charter. Nominations for new positions will be discussed in advance

advance and, at least annually, the other positions should be discussed at the supervisory board meeting. The acceptance of membership of a supervisory board by a management board member requires the approval of the supervisory board.	during Supervisory Board meetings and in the annual evaluation meeting.
2.4.3 Point of contact for the functioning of supervisory board and management board	
members	
The chairman of the supervisory board should act on behalf of the supervisory board as the main contact for the management board, supervisory board members and shareholders regarding the functioning of management board members and supervisory board members. The vice-chairman should act as contact for individual supervisory board members and management board members regarding the functioning of the chairman.	See article 16.5 of the Charter.
2.4.4 Attendance at supervisory board meetings	
Supervisory board members should attend supervisory board meetings and the meetings of the committees of which they are a part. If supervisory board members are frequently absent from these meetings, they should be held to account on this. The report of the supervisory board should state the absenteeism rate from supervisory board and committee meetings of each supervisory board member.	See article 25.2 of the Charter and page 66, the Supervisory Board Report.
2.4.5 Introduction programme for supervisory board members	
All supervisory board members should follow an introduction programme geared to their role. The introduction programme should in any event cover general financial, social and legal affairs, financial reporting by the company, any specific aspects that are unique to the relevant company and its business activities, the company culture and the relationship with the employee participation body (if any), and the responsibilities of a supervisory board member.	Wereldhave complies with the Code, see also article 19 of the Charter.
2.4.6 Development	
The management board and the supervisory board should each conduct an annual review for their own organ to identify any aspects with regard to which the supervisory board members and management board members require training or education.	See articles 2.4.q, 3.3.m and 5.1.d of the charter.
2.4.7 Information safeguards	
The management board should ensure that internal procedures are established and maintained which safeguard that all relevant	See article 33.1-2 of the Charter.

<ul> <li>information is known to the management board and the supervisory board in a timely fashion. The supervisory board should supervise the establishment and implementation of these procedures.</li> <li><b>2.4.8 Supervisory board members' responsibility</b> for obtaining information</li> <li>The supervisory board and each individual supervisory board member have their own responsibility for obtaining the information from the management board, the internal audit function, the external auditor and the employee participation body (if any) that the supervisory board needs in order to be able to carry out its duties as a supervisory organ properly.</li> </ul>	See article 33.5 of the Charter.
2.4.9 Supervisory board members' responsibility for obtaining information If the supervisory board considers it necessary, it may obtain information from officers and external advisers of the company. The company should provide the necessary means to this end. The supervisory board may require that certain officers and external advisers attend its meetings.	See article 33.4 of the Charter.
Principle 2.5 Culture The management board is responsible for creating a culture aimed at long-term value creation for the company and its affiliated enterprise. The supervisory board should supervise the activities of the management board in this regard.	See articles 2.4.e and 3.3.h of the Charter.
<ul> <li>2.5.1 Management board's responsibility for culture</li> <li>The management board should adopt values for the company and its affiliated enterprise that contribute to a culture focused on long-term value creation, and discuss these with the supervisory board. The management board is responsible for the incorporation and maintenance of the values within the company and its affiliated enterprise. Attention must be paid to the following, among other things: <ul> <li>i. the strategy and the business model;</li> <li>ii. the environment in which the enterprise operates; and</li> <li>iii. the existing culture within the enterprise, and whether it is desirable to implement any changes in this.</li> </ul> </li> <li>The management board encourages behaviour that is in keeping with the values, and propagates</li> </ul>	Wereldhave complies with the Code. The cultural values were on the agenda of the Remuneration-and Nomination committee in September 2020 and have been discussed within the group twice in 2021.         See articles 2.4.e, 3.3.h and 7.8 of the Charter and page 42, 43 and 68 of the Integrated Annual Report.

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2.5.2 Code of conduct	
The management board should draw up a code of conduct and monitor its effectiveness and compliance with this code, both on the part of itself and of the employees of the company. The management board should inform the supervisory board of its findings and observations relating to the effectiveness of, and compliance with, the code. The code of conduct will be published on the company's website.	Wereldhave's Code of Conduct can be found on the company's website. Compliance with the code and the effectiveness of the code is a recurring topic of the Audit Committee meetings.
2.5.3 Employee participation	
If the company has established an employee participation body, the conduct and culture in the company and its affiliated enterprise should also be discussed in the consultations between the management board, the supervisory board and such employee participation body.	The item will be discussed annually in the meetings of the representative body, with the Chairman of the Supervisory Board and/or the Chairman of the Remuneration- and Nomination Committee present. See also article 33.18 of the Charter and page 42 of the Integrated Annual Report.
2.5.4 Accountability regarding culture	
In the management report, the management board should explain: i. the values and the way in which they are incorporated in the company and its affiliate enterprise; and ii. the effectiveness of, and compliance with, the code of conduct.	See article 7.9.g-h of the Charter and page 42 and 51 of the Integrated Annual Report.
Principle 2.6	
Misconduct and irregularities The management board and the supervisory board should be alert to indications of actual or suspected misconduct or irregularities. The management board should establish a procedure for reporting actual or suspicion of misconduct or irregularities, and take appropriate follow-up action on the basis of these reports. The supervisory board monitors the management board in this.	The procedure for reporting alleged irregularities is included in the Company's Code of Ethics and Code of Conduct, which is posted on the Company's website. See also articles 17.3 and 32 of the Charter.
2.6.1 Procedure for reporting actual or suspicion	
of misconduct or irregularities The management board should establish a procedure for reporting actual or suspected irregularities within the company and its affiliated enterprise. The procedure will be published on the company's homepage. The management board should ensure that employees have the opportunity to file a report without jeopardizing their legal position.	The procedure is laid down in article 32.2 of the Charter and included in the Code of Conduct. This code contains a non-retaliation policy, allowing employees to file a report without jeopardizing their position.
2.6.2 Informing the chairman of the supervisory	
boardThe management board should inform the chairman of the supervisory board without delay of	See article 32.4 of the Charter.

any signs of actual or suspected material misconduct or irregularities within the company and its affiliated enterprise. If the actual or suspected misconduct or irregularity pertains to the functioning of a management board member, employees can report this directly to the chairman of the supervisory board.	
2.6.3 Notification by the external auditor	
The external auditor should inform the chairman of the audit committee without delay if, during the performance of his duties, he discovers or suspect an instance of misconduct or irregularity. If the actual or suspected misconduct or irregularity pertains to the functioning of a management board member, the external auditor should report this directly to the chairman of the supervisory board.	Wereldhave endorses the principle, which has been included in the Governance Charter in article 32.3.
2.6.4 Oversight by the supervisory board	
The supervisory board monitors the operation of the procedure for reporting actual or suspected misconduct or irregularities, appropriate and independent investigations into signs of misconduct or irregularities, and, if an instance of misconduct or irregularity has been discovered, an adequate follow-up of any recommendations for remedial actions.	See article 3.3.m of the Charter.
In order to safeguard the independence of the investigation in cases where the management board itself is involved, the supervisory board should have the option of initiating its own investigation into any irregularities that have been discovered and to coordinate this investigation.	
Principle 2.7	
Preventing conflicts of interest Any form of conflict of interest between the company and the members of its management board or supervisory board should be prevented. To avoid conflicts of interest, adequate measures should be taken. The supervisory board is responsible for the decision-making on dealing with conflicts of interest regarding management board members, supervisory board members and majority shareholders in relation to the company.	Wereldhave endorses the principle, see article 3.3.I of the Charter.
2.7.1 Preventing conflicts of interest	
<ul> <li>Management board members and supervisory</li> <li>board members are alert to conflicts of interest</li> <li>and should in any case refrain from the following: <ol> <li>competing with the company;</li> <li>demanding or accepting substantial gifts</li> <li>from the company for themselves or their</li> <li>spouse, registered partner or other life</li> <li>companion, foster child or relative by</li> </ol> </li> </ul>	Laid down in articles 30.3 and 31.3 of the Charter.

blood or marriage up to the second	
degree;	
<li>iii. providing unjustified advantages to third</li>	
parties at the company's expense;	
iv. taking advantage of business	
opportunities to which the company is	
entitled for themselves or for their spouse,	
registered partner or other life companion,	
foster child or relative by blood or	
marriage up to the second degree.	
2.7.2 Terms of reference	
	See articles 30 and 31 of the Charter.
The terms of reference of the supervisory board	See articles 30 and 31 of the Charter.
should contain rules on dealing with conflicts of	
interest, including conflicting interests between	
management board members and supervisory	
board members on the one hand and the company	
on the other. The terms of reference should also	
stipulate which transactions require the approval	
of the supervisory board. The company should	
draw up regulations governing ownership of, and	
transactions in, securities by management or	
supervisory board members, other than securities	
issued, by the company.	
2.7.3 Reporting	
A conflict of interest may exist if the company	See articles 30.2 - 4 and 31.2 - 4 of the Charter.
intends to enter into a transaction with a legal	
entity:	
i. in which a member of the management	
board or the supervisory board personally	
has a material financial interest; or	
,	
5	
board or the supervisory board who is	
related under family law to a member of	
the management board or the supervisory	
board of the company.	
A management board member should report any	
potential conflict of interest in a transaction that is	
of material significance to the company and/or to	
such management board member to the chairman	
of the supervisory board and to the other	
members of the management board without delay.	
The management board member should provide	
all relevant information in that regard, including the	
information relevant to the situation concerning his	
spouse, registered partner or other life companion,	
foster child and relatives by blood or marriage up	
to the second degree.	
A supervisory board member should report any	
conflict of interest or potential conflict of interest in	
a transaction that is of material significance to the	
company and/or to such supervisory board	
member to the chairman of the supervisory board	
without delay and should provide all relevant	

information in that regard, including the relevant		
information pertaining to his spouse, registered partner or other life companion, foster child and		
relatives by blood or marriage up to the second		
degree. If the chairman of the supervisory board		
has a conflict of interest or potential conflict of		
interest, he should report this to the vice-chairman		
of the supervisory board without delay.		
The supervisory board should decide, outside the		
presence of the management board member or		
supervisory board member concerned, whether		
there is a conflict of interest.		
2.7.4 Accountability regarding transactions:		
management board and supervisory board		
members		
All transactions in which there are conflicts of		See articles 30.2 and 31.2 of the Charter.
interest with management board members or		
supervisory board members should be agreed on		
terms that are customary in the market. Decisions		
to enter into transactions in which there are		
conflicts of interest with management board		
members or supervisory board members that are		
of material significance to the company and/or to the relevant management board members or		
supervisory board members should require the		
approval of the supervisory board. Such		
transactions should be published in the		
management report, together with a statement of		
the conflict of interest and a declaration that best		
practice provisions 2.7.3 and 2.7.4 have been		
complied with.		
2.7.5 Accountability regarding transactions: majority shareholders		
All transactions between the company and legal or		See article 31.6 of the Charter.
natural persons who hold at least ten percent of		
the shares in the company should be agreed on		
terms that are customary in the market. Decisions		
to enter into		
transactions with such persons that are of material		
significance to the company and/or to such		
persons should require the approval of the		
supervisory board. Such transactions should be		
published in the management report, together with		
a declaration that best practice provision 2.7.5 has		
been complied with.		
2.7.6 Personal loans	$\left  \right $	
The company should not grant its management		See article 14.3 of the Charter.
board members and supervisory board members		
any personal loans, guarantees or the like unless		
in the normal course of business and on terms		
applicable to the personnel as a whole, and after		
approval of the supervisory board. No remission of		
loans should be granted.		

Principle 2.8	
Takeover situations	
In the event of a takeover bid for the company's	Wereldhave endorses the principle.
shares or for the depositary receipts for the	
company's shares, in the event of a private bid	
for a business unit or a participating interest,	
where the value of the bid exceeds the threshold	
referred to in Section 2:107a(1)(c) of the Dutch	
Civil Code, and/or in the event of other	
substantial changes in the structure of the	
organisation, both the management board and	
the supervisory board should ensure that the	
stakeholder interests concerned are carefully	
weighed and any conflict of interest for	
supervisory board members or management	
board members is avoided. The management	
board and the supervisory board should be	
guided in their actions by the interests of the company and its affiliated enterprise	
company and its affiliated enterprise.	
2.8.1 Supervisory board involvement	
When a takeover bid for the company's shares or	See article 33.7 of the Charter.
for the depositary receipts for the company's	
shares is being prepared, in the event of a private	
bid for a business unit or a participating interest,	
where the value of the bid exceeds the threshold	
referred to in Section 2:107a(1)(c) of the Dutch Civil	
Code, and/or in the event of other substantial	
changes in the structure of the organisation, the	
management board should ensure that	
the supervisory board is involved in the takeover	
process and/or the change in the structure closely	
and in a timely fashion.	
2.8.2 Informing the supervisory board about	
request for inspection by competing bidder	
If a takeover bid has been announced for the	See article 33.8 of the Charter.
shares, or depositary receipts for shares, in the	
company, and the management board receives a	
request from a competing bidder to inspect the	
company's records, the management board should	
discuss this request with the supervisory board	
without delay.	
2.8.3 Management board's position on a private	
bid	
If a private bid for a business unit or a participating	See article 33.9 of the Charter.
interest has been made public, where the value of	
the bid exceeds the threshold referred to in	
Section 2:107a(1)(c) of the Dutch Civil Code, the	
management board of the company should as	
soon as possible make public its position on the	
bid and the reasons for this position.	

3. R	EMUNERATION	
Princi	iple 3.1	
	Ineration policy – management board	
The re mana and u value	emuneration policy applicable to gement board members should be clear nderstandable, should focus on long-term creation for the company and its affiliated	Wereldhave endorses the principle, see article 5.2 and 5.3 of the Charter.
ratios policy memb risks t formu estab	prise, and take into account the internal pay within the enterprise. The remuneration should not encourage management board pers to act in their own interest, nor to take that are not in keeping with the strategy lated and the risk appetite that has been lished. The supervisory board is nsible for formulating the remuneration	
	and its implementation.	
	Remuneration policy proposal	
	emuneration committee should submit a clear	The AGM in April 2020 approved the new
	nderstandable proposal to the supervisory	remuneration policy (see page 70 of the
	concerning the remuneration policy to be	Integrated Annual Report of 2021).
	ed with regard to the management board. upervisory board should present the policy to	See also articles 5.2, 5.3 and 5.4 of the Charter.
	eneral meeting for adoption.	
, inc. ge		
3.1.2	Remuneration policy	
	bllowing aspects should in any event be	See article 5.1.I of the Charter and page 70 - 80
	into consideration when formulating the	of the Integrated Annual Report (Remuneration
	neration policy:	report).
i.	the objectives for the strategy for the	In deviation of outline 24.2 vi of the Cords
	implementation of long-term value creation within the meaning of best	In deviation of article 3.1.2.vi of the Code, Wereldhave does not apply a shareholding
	practice provision 1.1.1;	period of 5 years. As from the year 2015, the
ii.	the scenario analyses carried out in	Company applies a shareholding guideline for
	advance;	members of the Board of Management of 2.5 x
iii.	the pay ratios within the company and its	base salary, to be gradually built up with
	affiliated enterprise;	performance shares. The vesting period is three
iv.	the development of the market price of	years. The shareholding guideline does not apply
V.	the shares; an appropriate ratio between the variable	for the portion of the shares that have vested, to pay the taxes that are due upon vesting. A
۷.	and fixed remuneration components. The	holding period does not imply a quantity of
	variable remuneration component is linked	shares to be held and is therefore a less suitable
	to measurable performance criteria	alignment instrument. Applying a shareholding
	determined in advance, which are	guideline provides a better alignment, since it is
	predominantly long-term in character;	volume and impact driven. This deviation to the
vi.	if shares are being awarded, the terms and conditions governing this. Shares	Dutch Corporate Governance Code was approved by shareholders in the EGM in
	should be held for at least five years after	September 2015.
	they are awarded; and	
vii.	if share options are being awarded, the	
	terms and conditions governing this and	
	the terms and conditions subject to which	
	the share options can be exercised. Share	
	options cannot be exercised during the	
	first three years after they are awarded.	

3.1.3 Remuneration – executive committee	
If the management board works with an executive committee, the management board should inform the supervisory board about the remuneration of the members of the executive committee who are not management board members. The management board should discuss this remuneration with the supervisory board annually.	There is no executive committee, but the remuneration of senior management is a recurring item on the agenda of the Remuneration and Nomination Committee. See also article 5.3 of the Charter.
Principle 3.2 Determination of management board remuneration	
The supervisory board should determine the remuneration of the individual members of the management board, within the limits of the remuneration policy adopted by the general meeting. The remuneration committee should prepare the supervisory board's decision-making regarding the determination of remuneration. The inadequate performance of duties should not be rewarded.	Wereldhave endorses the principle.
<b>3.2.1 Remuneration committee's proposal</b> The remuneration committee should submit a proposal to the supervisory board concerning the remuneration of individual members of the management board. The proposal is drawn up in accordance with the remuneration policy that has been established and will, in any event, cover the remuneration structure, the amount of the fixed and variable remuneration components, the performance criteria used, the scenario analyses that are carried out and the pay ratios within the company and its affiliated enterprise.	See articles 5.1 (m) of the Charter.
3.2.2 Management board members' views on their own remuneration	
When drafting the proposal for the remuneration of management board members, the remuneration committee should take note of individual management board members' views with regard to the amount and structure of their own remuneration. The remuneration committee should ask the members of the management board to pay attention to the aspects referred to in best practice provision 3.1.2.	See article 5.2 of the Charter.
3.2.3 Severance payments	
The remuneration in the event of dismissal should not exceed one year's salary (the 'fixed' remuneration component). Severance pay will not be awarded if the agreement is terminated early at the initiative of the management board member, or in the event of seriously culpable or negligent behaviour on the part of the management board member.	The severance payment is capped at one year's fixed salary, see the Remuneration report, integrated in the Annual Report, page 70 and following.

Principle 3.3	
Remuneration – supervisory board	
The supervisory board should submit a clear and	Wereldhave endorses the principle, see articles
understandable proposal for its own appropriate remuneration to the general meeting. The remuneration of supervisory board members should promote an adequate performance of their role and should not be dependent on the results of the company.	3.3.g and 5.1.f of the charter.
2.2.1 Time coeff and recoordibility	
<b>3.3.1 Time spent and responsibility</b> The remuneration of the supervisory board	Wereldhave endorses the provision. The
members should reflect the time spent and the responsibilities of their role.	remuneration of Supervisory Board members is disclosed in the Remuneration report, integrated in the Annual Report, page 70 and following.
3.3.2 Remuneration of supervisory board members	
Supervisory board members may not be awarded remuneration in the form of shares and/or rights to shares.	Supervisory Board members are not rewarded in shares or rights on shares, see the Remuneration report (page 77 - 76) and article 18.2 of the Charter.
3.3.3 Share ownership	
Shares held by a supervisory board member in the company on whose supervisory board they serve should be long-term investments.	See article 18.2 of the Charter.
Principle 3.4	
Accountability for implementation of	
remuneration policy	
In the remuneration report, the supervisory board should render account of the implementation of the remuneration policy in a transparent manner. The report should be posted on the company's website.	Wereldhave endorses the principle. The Remuneration report is included in the Annual Report and posted on the Company's website.
3.4.1 Remuneration report	
The remuneration committee should prepare the remuneration report. This report should in any event describe, in a transparent manner, in addition to the matters required by law: i. how the remuneration policy has been implemented in the past financial year; ii. how the implementation of the remuneration policy contributes to long- term value creation;	Wereldhave endorses the principle, see the Remuneration report which is included in the Annual Report (page 70 and following) and posted on the Company's website.
<li>iii. that scenario analyses have been taken into consideration;</li>	
<ul> <li>iv. the pay ratios within the company and its affiliated enterprise and, if applicable, any changes in these ratios in comparison with the previous financial year;</li> </ul>	
v. in the event that a management board member receives variable remuneration, how this remuneration contributes to long- term value creation, the measurable	

<ul> <li>performance criteria determined in advance upon which the variable remuneration depends, and the relationship between the remuneration and performance; and</li> <li>vi. in the event that a current or former management board member receives a severance payment, the reason for this payment.</li> </ul>	
<b>3.4.2 Agreement of management board member</b> The main elements of the agreement of a	The key items of new contracts for members of
management board member with the company should be published on the company's website in a transparent overview after the agreement has been concluded, and in any event no later than the date of the notice calling the general meeting where the appointment of the management board member will be proposed.	the Board of Management will be disclosed with the announcement of the proposal on the agenda of the AGM.
4. THE GENERAL MEETING	
PrincipLe 4.1	
The general meeting The general meeting should be able to exert	
management board and the supervisory board of	
the company that it plays a fully-fledged role in the system of checks and balances in the company. Good corporate governance requires the fully-fledged participation of shareholders in the decision-making in the general meeting.	
the company that it plays a fully-fledged role in the system of checks and balances in the company. Good corporate governance requires the fully-fledged participation of shareholders in the decision-making in the general meeting. 4.1.1 Supervisory board supervision	See article 3.3.e of the Charter.
the company that it plays a fully-fledged role in the system of checks and balances in the company. Good corporate governance requires the fully-fledged participation of shareholders in the decision-making in the general meeting.	See article 3.3.e of the Charter.
the company that it plays a fully-fledged role in the system of checks and balances in the company. Good corporate governance requires the fully-fledged participation of shareholders in the decision-making in the general meeting. 4.1.1 Supervisory board supervision The supervisory board's supervision of the management board should include the supervision of relations with shareholders. 4.1.2 Proper conduct of business at meetings	
the company that it plays a fully-fledged role in the system of checks and balances in the company. Good corporate governance requires the fully-fledged participation of shareholders in the decision-making in the general meeting. 4.1.1 Supervisory board supervision The supervisory board's supervision of the management board should include the supervision of relations with shareholders.	See article 3.3.e of the Charter.
<ul> <li>the company that it plays a fully-fledged role in the system of checks and balances in the company. Good corporate governance requires the fully-fledged participation of shareholders in the decision-making in the general meeting.</li> <li>4.1.1 Supervisory board supervision</li> <li>The supervisory board supervision of the management board should include the supervision of relations with shareholders.</li> <li>4.1.2 Proper conduct of business at meetings</li> <li>The chairman of the general meeting is responsible for ensuring the proper conduct of business at meetings in order to promote a meaningful discussion at the meeting.</li> <li>4.1.3 Agenda</li> </ul>	See article 17.3.k of the Charter.
<ul> <li>the company that it plays a fully-fledged role in the system of checks and balances in the company. Good corporate governance requires the fully-fledged participation of shareholders in the decision-making in the general meeting.</li> <li>4.1.1 Supervisory board supervision</li> <li>The supervisory board's supervision of the management board should include the supervision of relations with shareholders.</li> <li>4.1.2 Proper conduct of business at meetings</li> <li>The chairman of the general meeting is responsible for ensuring the proper conduct of business at meetings in order to promote a meaningful discussion at the meeting.</li> </ul>	

	amount of the dividend and the type of	
	dividend);	
iv.	any proposal to pay out dividend;	
v.	resolutions to approve the management	
••	conducted by the management board	
	(discharge of management board	
	members from liability);	
vi.	resolutions to approve the supervision	
	exercised by the supervisory board	
	(discharge of supervisory board members	
	from liability);	
vii.	each substantial change in the corporate	
	governance structure of the company and	
	in the compliance with this Code; and	
viii.	the appointment of the external auditor.	
• • • • •	are appointment of the external addition.	
414P	roposal for approval or authorisation	
	osal for approval or authorisation by the	 Wereldhave is compliant. See the agenda for the
-	I meeting should be explained in writing. In	AGM, as posted on the website.
-	anation the management board should deal	
with all	facts and circumstances relevant to the	
approv	al or authorisation to be granted. The notes	
to the a	agenda should be posted on the company's	
website		
webbit		
1155	harabaldar's avalanation when avarsising	
	hareholder's explanation when exercising	
	ht to put items on the agenda	
	reholder has arranged for an item to be put	Wereldhave endorses the best practice.
on the	agenda, he should explain this at the	
meetin	g and, if necessary, answer questions about	
it.		
4.1.6	Placing of items on the agenda by	
shareh	olders	
A share	eholder should only exercise the right to put	Wereldhave endorses the best practice.
	on the agenda after they have consulted	
	e management board on this. If one or more	
	olders intend to request that an item be put	
	agenda that may result in a change in the	
compa	ny's strategy, for example as a result of the	
dismiss	al of one or several management board or	
	isory board members, the management	
-	should be given the opportunity to stipulate	
	onable period in which to respond (the	
	se time). The opportunity to stipulate the	
	se time should also apply to an intention as	
	d to above for judicial leave to call a general	
meetin	g pursuant to Section 2:110 of the Dutch	
Civil Co	ode. The relevant shareholder should	
	t the response time stipulated by the	
	ement board, within the meaning of best	
-	e provision 4.1.7.	
practic	e provision <del>1</del> .1.7.	
4.1.7	Stipulation of the response time	
	nanagement board stipulates a response	Wereldhave endorses the best practice.
	his should be a reasonable period that does	Pidelate ellasione alle weet pidelaet
notext	ceed 180 days from the moment the	

	1 1
management board is informed by one or more shareholders of their intention to put an item on the agenda to the day of the general meeting at which the item is to be dealt with. The management board should use the response time for further deliberation and constructive consultation, in any event with the relevant shareholder(s), and should explore the alternatives. At the end of the response time, the management board should report on this consultation and the exploration to the general meeting. This should be monitored by the supervisory board.	
The response time may be stipulated only once for any given general meeting and should not apply to an item in respect of which the response time had been previously stipulated, or to meetings where a shareholder holds at least three-quarters of the issued capital as a consequence of a successful public bid.	
4.1.8 Attendance of members nominated for the management board or supervisory board	
Management board and supervisory board members nominated for appointment should attend the general meeting at which votes will be cast on their nomination.	Wereldhave endorses the best practice. The nominees attended the AGM in April 2021, see the minutes of the AGM as posted on the company's website.
4.1.9 External auditor's attendance	
The external auditor may be questioned by the general meeting in relation to his report on the fairness of the financial statements. The external auditor should for this purpose attend and be entitled to address this meeting.	Wereldhave endorses the best practice. See the agenda and the minutes of the AGM in April 2021, posted on the website.
4.1.10 General meeting's report	
The report of the general meeting should be made available, on request, to the shareholders no later than three months after the end of the meeting, after which shareholders should have the opportunity to react to the report in the following three months. The report should then be adopted in the manner provided for in the articles of association.	The articles of association stipulate that the minutes should be available in principle within one month. The minutes of the AGM in April 2021 can be found on the website.
Principle 4.2	
Provision of information	
The management board and the supervisory board should ensure that the general meeting is adequately provided with information.	Wereldhave endorses the principle.
4.2.1 Substantiation of invocation of overriding	
interest	
<b>interest</b> If the management board and the supervisory	Wereldhave endorses the best practice, see

with all information desired with the invocation of	
an overriding interest on the part of the company,	
they must give reasons for this.	
4.2.2 Policy on bilateral contacts with shareholders	
The company should formulate an outline policy on bilateral contacts with the shareholders and should post this policy on its website.	The policy can be found on the company's website.
4.2.3 Meetings and presentations	
Analyst meetings, analyst presentations, presentations to institutional or other investors and press conferences should be announced in advance on the company's website and by means of press releases. Analysts' meetings and presentations to investors should not take place shortly before the publication of the regular financial information. All shareholders should be able to follow these meetings and presentations in real time, by means of webcasting, telephone or otherwise. After the meetings, the presentations should be posted on the company's website.	Wereldhave complies with the best practice. The presentations can be found on the company's website.
<b>4.2.4</b> Posting information in a separate section of the website	
The company should post and update information which is relevant to the shareholders and which it is required to publish or submit pursuant to the provisions of company law and securities law applicable to it in a separate section of the company's website.	Wereldhave complies with the best practice, see the website under 'corporate governance'.
4.2.5 Management board contacts with press and analysts	
The contacts between the management board on the one hand and the press and financial analysts on the other should be handled and structured carefully and with due observance of the applicable laws and regulations. The company should not do anything that might compromise the independence of analysts in relation to the company and vice versa.	Wereldhave complies with the best practice.
4.2.6 Outline of anti-takeover measures	
The management board should outline all existing or potential anti-takeover measures in the management report and should also indicate in what circumstances and by whom these measures may likely be used.	See page 59 of the Integrated Annual Report, (Protective devices) and the website under Corporate Governance.
Principle 4.3	
Casting votes	
Participation of as many shareholders as possible in the general meeting's decision- making is in the interest of the company's checks	Wereldhave endorses the principle.

and balances. The company should, in so far as possible, give shareholders the opportunity to vote by proxy and to communicate with all other shareholders.	
<b>4.3.1 Voting as deemed fit</b> A shareholder should vote as he sees fit. A shareholder who makes use of the voting advice of a third party is expected to form his own judgment on the voting policy or the voting advice provided by this adviser.	Wereldhave endorses the best practice.
4.3.2 Providing voting proxies or voting instructions The company should give shareholders and other persons entitled to vote the possibility of issuing voting proxies or voting instructions, respectively, to an independent third party prior to the general meeting.	The proxy to vote on behalf of shareholders is issued to the public notary, who is fully independent.
4.3.3 Cancelling the binding nature of a nomination or dismissal The general meeting of shareholders of a company not having statutory two-tier status (structuurregime) may pass a resolution to cancel the binding nature of a nomination for the appointment of a member of the management board or of the supervisory board and/or a resolution to dismiss a member of the management board or of the supervisory board by an absolute majority of the votes cast. It may be provided that this majority should represent a given proportion of the issued capital, which proportion may not exceed one-third. If this proportion of the capital is not represented at the meeting, but an absolute majority of the votes cast is in favour of a resolution to cancel the binding nature of a nomination, or to dismiss a board member, a new meeting may be convened at which the resolution may be passed by an absolute majority of the votes cast, regardless of the proportion of the capital represented at the meeting.	Wereldhave endorses the best practice. Since the amendment of the articles of association, approved by the AGM in 2018 the AoA are in line with this best practice of the Code.
<ul> <li>4.3.4 Voting right on financing preference shares</li> <li>The voting right attaching to financing preference shares should be based on the fair value of the capital contribution.</li> <li>4.3.5 Publication of institutional investors' voting policy</li> </ul>	Wereldhave endorses the best practice. Wereldhave does not use financing preference shares.
Institutional investors (pension funds, insurers, investment institutions and asset managers) should post annually, in any event on their website, their policy on the exercise of the voting rights for shares they hold in listed companies.	Wereldhave endorses the best practice.

4.3.6 Report on the implementation of	
institutional investors' voting policy	
Institutional investors should report annually, on	Wereldhave endorses the best practice.
their website and/or in their management report,	
on how they implemented their policy on the	
exercise of the voting rights in the relevant	
financial year. In addition, they should report on	
their website at least once per quarter on whether	
and, if so, how they have voted as shareholders at	
general meetings. This report will be posted on the	
website of the institutional investor.	
Principle 4.4	
Issuing depositary receipts for shares	
Depositary receipts for shares can be a means of	Not applicable for Wereldhave
preventing a majority (including a chance	
majority) of shareholders from controlling the	
decision-making process as a result of	
absenteeism at a general meeting. Depositary	
receipts for shares should not be issued as an	
anti-takeover protective measure. The board of	
the trust office should issue voting proxies under	
all circumstances and without limitations to all	
depositary receipt holders who request this. The	
holders of depositary receipts so authorised can	
exercise the voting right at their discretion. The	
board of the trust office should have the	
confidence of the holders of depositary receipts.	
Depositary receipt holders should have the	
possibility of recommending candidates for the	
board of the trust office. The company should	
not disclose to the trust office information which	
has not been made public.	
4.4.1 Trust office board	
The board of the trust office should have the	Not applicable for Wereldhave
confidence of the holders of depositary receipts	
and operate independently of the company that	
has issued the depositary receipts. The trust	
conditions should specify in what cases and	
subject to what conditions holders of depositary	
receipts may request the trust office to call a	
meeting of holders of depositary receipts.	
4.4.2 Appointment of board members	
The board members of the trust office should be	Not applicable for Wereldhave
appointed by the board of the trust office, after the	
job opening has been announced on the website	
of the trust office. The meeting of holders of	
depositary receipts may make recommendations	
to the board of the trust office for the appointment	
of persons to the position of board member. No	
management board members or former	
management board members, supervisory board	
members or former supervisory board members,	

should be a me office.	permanent advisers of the company omber of the board of the trust	
112 Beard an	naintment period	
A person may b trust office for a followed by a m the event of a r	pointment period be appointed to the board of the a maximum of two four-year terms, naximum of two two-year terms. In eappointment after an eight-year is should be given in the report of e trust office.	Not applicable for Wereldhave
4.4.4 Attendan	ce of the general meeting	
The board of th general meetin	e trust office should attend the g and should, if desired, make a It how it proposes to vote at the	Not applicable for Wereldhave
4.4.5 Exercise	of voting rights	
In exercising its should be guide depositary ecei	voting rights, the trust office ed primarily by the interests of the pt holders, taking the interests of nd the enterprise affiliated with it	Not applicable for Wereldhave
4.4.6 Periodic	reports	
The trust office least once per y	should report periodically, but at year, on its activities. The report ed on the company's website.	Not applicable for Wereldhave
4.4.7 Contents	of the reports	
4.4.6 should, in i. th de ar nu ii. th ye iii. th m iv. th by m v. th by m v. th th vi. th wi th wi th	rred to in best practice provision any event, set out: e number of shares for which epositary receipts have been issued and an explanation of changes to this umber; e work carried out in the financial ear; e voting behaviour in the general eetings held in the financial year; e percentage of votes represented / the trust office during the eetings referred to under iii.; e remuneration of the members of e board of the trust office; e number of meetings held by the anagement and the main items ealt with in them; e costs of the activities of the trust	Not applicable for Wereldhave

x. the contact details of the trust office.	
4.4.8 Voting proxies	
The board of the trust office should issue voting proxies under all circumstances and without limitations to all depositary receipt holders who request this. Each depositary receipt holder may also issue binding voting instructions to the trust office in respect of the shares which the trust office holds on his behalf.	Not applicable for Wereldhave
5. ONE-TIER GOVERNANCE	
STRUCTURE	
Principle 5.1	
One-tier governance structure	
The composition and functioning of a management board comprised of both executive and non-executive directors must be such that the supervision by non-executive directors is properly carried out, and independent supervision can be assured.	Not applicable for Wereldhave
5.1.1 Composition of the management board	
The majority of the management board is made up of non-executive directors. The requirements for independence stipulated in best practice provisions 2.1.7 and 2.1.8 apply to the non- executive directors.	Not applicable for Wereldhave
5.1.2 Chairman of the management board	
The chairman of the management board chairs the meetings of the management board. The chairman of the management board should ensure that the management board as a collective, as well as the management board's committees, have a balanced composition and function properly.	Not applicable for Wereldhave
5.1.3 Independence of the chairman of the	
<b>management board</b> The chairman of the management board should not be an executive director or former executive director of the company, and should be independent within the meaning of best practice provision 2.1.8.	Not applicable for Wereldhave
5.1.4 Composition of committees	
The committees referred to in best practice 2.3.2 should be comprised exclusively of non-executive directors. Neither the audit committee nor the remuneration committee can be chaired by the chairman of the management board or by a former executive director of the company.	Not applicable for Wereldhave
5.1.5 Accountability for supervision by non- executive directors	

The non-executive directors render account of the supervision exercised in the past financial year. They should, as a minimum, report on the items referred to in best practice provisions 1.1.3, 2.1.2, 2.1.10, 2.2.8, 2.3.5. and 2.4.4 and, if applicable, the items referred to in best practice provisions 1.3.6 and 2.2.2.
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