# Wereldhave 

## Corporate Governance Code Reconciliation table

| 1. LONG-TERM VALUE CREATION |  |
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| Principle 1.1 <br> Long-term value creation |  |
| The management board is responsible for the continuity of the company and its affiliated enterprise. The management board focuses on sustainable long-term value creation for the company and its affiliated enterprise, and takes into account the stakeholder interests that are relevant in this context. The supervisory board monitors the management board in this regard. | Wereldhave endorses the principle. The responsibilities of the Board of Management and the Supervisory Board have been laid down in the Company's Governance Charter WH, articles 2 and 3. |
| 1.1.1 Sustainable sustainable long-term value creation |  |
| The management board should develop a view on sustainable sustainable long-term value creation by the company and its affiliated enterprise and should formulate specific objectives in this regard. Depending on market dynamics, it may be necessary to make shortterm adjustments to the strategy. <br> When developing the strategy, attention should in any event be paid to the following: <br> i. the strategy's implementation and feasibility; <br> ii. the business model applied by the company and the market in which the company and its affiliated enterprise operate; <br> iii. opportunities and risks for the company; <br> iv. the company's operational and financial goals and their impact on its future position in relevant markets; <br> v. the interests of the stakeholders; <br> vi. the impact of the company and its afliated enterprise in the feld of sustainability, including the effects on people and the environment; <br> vii. paying a fair share of tax to the countries in which the company operates; and <br> viii. the impact of new technologies and changing business models. | At least once a year, the strategy will be discussed and reviewed in a meeting of the Supervisory Board and the Board of Management, see articles 2.4.a and 25.8 of the Charter. <br> The recurring strategy discussion is tabled for the December meeting. In 2023, the Supervisory Board and the Board of management convened several times to review the strategy and discuss strategic options. |
| 1.1.2 Involvement of the supervisory board |  |
| The management board should engage the supervisory board early on in formulating the strategy for realizing sustainable long-term value creation. The management board renders | This has been laid down in article 23.1 of the Charter. |

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| account to the supervisory board of the strategy and the explanatory notes to that strategy. |  |
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| 1.1.3 Role of the supervisory board |  |
| The supervisory board should supervise the manner in which the management board implements the sustainable long-term value creation strategy. The supervisory board should regularly discuss the strategy, the implementation of the strategy and the principal risks associated with it. In the report drawn up by the supervisory board, an account is given of its involvement in the establishment of the strategy, and the way in which it monitors its implementation. | In article $\mathbf{2 5 . 8}$ of the Charter is laid down that the strategy will be discussed and reviewed at least once per year. Article 17.6.a of the Charter outlines the items to be inserted in the Report of the Supervisory Board. This includes an account of the involvement in the establishment of the strategy and the way it monitors its implementation. See also page 69-73 of the Integrated Annual Report 2023 (Supervisory Board report). |
| 1.1.4 Reporting by the management board |  |
| In the management report, the management board should provide a more detailed explanation of its view on sustainable long-term value creation and the strategy to realize this and describe the contributions made to sustainable long-term value creation in the past financial year. In addition, it describes the formulated objectives, what effects the company's products, services and activities have had on people and the environment, how the interests of stakeholders have been considered, what action has been taken in that context and the extent to which the set objectives have been attained. The management board should report on both short and the long-term developments. | See article 7.9.a of the Charter. <br> See also page 14 and following (Business environment) and page 18 and following (Our Strategy) of the Integrated Annual Report, for an explanation of value creation and the strategy. |
| 1.1.5 Dialogue with stakeholders |  |
| To ensure that the interests of the relevant stakeholders of the company are considered when the sustainability aspects of the strategy are determined, the company should draw up an outline policy for effective dialogue with those stakeholders. The relevant stakeholders and the company should be prepared to engage in a dialogue. The company should facilitate this dialogue unless, in the opinion of the management board, this is not in the interests of the company and its affiliated enterprise. The company should publish the policy on its website. | The Policy on communications between the company and its shareholders is published on the Company's website. |
| Principle 1.2 <br> Risk management |  |
| The company should have adequate internal risk management and control systems in place. The management board is responsible for identifying and managing the risks associated with the company's strategy and activities. | This is embodied in the articles 2.4.g, 2.4.h, 4.1, 7.9, 12.1 and 27.5.c of the Charter. Risk management is a recurring topic for the Board of Management. The assessment of risk management and control systems will be discussed with the Audit Committee in the October meeting. It is subsequently discussed with the full Supervisory Board. |

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| 1.2.1 Risk assessment |  |
| The management board should identify and analyze the risks associated with the strategy and activities of the company and its affiliated enterprise. The identification and analysis should cover in any case the strategic, operational, compliance and reporting risks. The management board is responsible for establishing the risk appetite, and also the measures that are put in place in order to counter the risks being taken. | See articles 2.4.g, 4.1 and 27.5.c of the Charter and page 64-68 of the Integrated Annual Report (Risk management and internal controls). |
| 1.2.2 Implementation |  |
| Based on the risk assessment, as referred to in best practice provision 1.2.1, the management board should design, implement and maintain adequate internal risk management and control systems. To the extent relevant, these systems should be integrated into the work processes within the company and its affiliated enterprise it, and should be familiar to those whose work they are relevant to. | This is laid down in article 2.4.h of the Charter. Wereldhave's group structure has a strict division between property companies and management companies. The members of the Board of Management are Director of the property companies. The basic key controls are embedded in the Business principles, which are explained during the onboarding program. |
| 1.2.3 Monitoring of design and operation |  |
| The management board should monitor the operation of the internal risk management and control systems and should carry out a systematic assessment of their design and effectiveness at least once a year. This monitoring should cover all material control measures relating to strategic, operational, compliance and reporting risks. Attention should be given to observed weaknesses, instances of misconduct and irregularities, indications from whistleblowers, lessons learned and findings from the internal audit function and the external auditor. Where necessary, improvements should be made to internal risk management and control systems. | The principle is embedded in articles 2.4.i and 11 of the Charter. <br> The internal auditor reviews the design and effectiveness of the internal risk management and control systems. The internal auditor has a direct escalation reporting line to the Audit Committee. <br> The Board of Management reports yearly to the Audit Committee on the improvements that will be made to the internal risk management and control systems. |
| Principle 1.3 Internal audit function |  |
| The duty of the internal audit function is to assess the design and the operation of the internal risk management and control systems. The management board is responsible for the internal audit function. The supervisory board oversees the internal audit function and maintains regular contact with the person fulfilling this function. | Wereldhave endorses the principle. See articles 2.4.0, 3.3.k and 11 of the Charter and page 64 of the Integrated Annual Report. |
| 1.3.1 Appointment and dismissal |  |
| The management board both appoints and dismisses the senior internal auditor. Both the appointment and the dismissal of the senior | The appointment of the internal auditor was discussed and approved in the July 2017 meeting of the Audit Committee and the Supervisory Board. |

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| internal auditor should be submitted to the supervisory board for approval, along with the recommendation issued by the audit committee. | See also article 11.2 and 11.3 of the Charter. |
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| 1.3.2 Assessment of the internal audit function |  |
| The management board should assess annually the way in which the internal audit function fulfls its responsibility, after consultation with the audit committee. An independent third party should assess the performance of the internal audit function at least every fve years. | The assessment is a recurring topic on the Board's meeting Calendar. <br> See also article 11.4 of the Charter. |
| 1.3.3 Internal audit plan |  |
| The internal audit function should draw up an audit plan afer consultation with the management board, involving the management board, the audit committee and the external auditor in this process. The audit plan should be submitted to the management board, and then to the supervisory board, for approval. In this internal audit plan, attention should be paid to the interaction with the external auditor. | See article 11.5 of the Charter. <br> The audit plan was discussed in the February meeting of the Audit Committee. The plan was subsequently discussed and approved in the Supervisory Board meeting. |
| 1.3.4 Performance of work |  |
| The internal audit function should have sufficient resources to execute the internal audit plan and have access to information that is important for the performance of its work. The internal audit function should have direct access to the audit committee and the external auditor. Records should be kept of how the audit committee is informed by the internal audit function. | Wereldhave has inserted this provision in its Charter, see article 11.7. |
| 1.3.5 Reports of findings |  |
| The internal audit function should report its audit results to the management board and the essence of its audit results to the audit committee and should inform the external auditor. The research findings of the internal audit function should, at least, include the following: <br> I. any flaws in the effectiveness of the internal risk management and control systems; <br> II. any findings and observations with a material impact on the risk profile of the company and its affiliated enterprise; and <br> III. any failings in the follow-up of recommendations made by the internal audit function. | See article 11.10 of the Charter. |
| 1.3.6 Absence of an internal audit department |  |
| If there is no separate department for the internal audit function, the supervisory board will assess annually whether adequate alternative measures | BDO accountants have been appointed as internal auditor. |

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have been taken, partly on the basis of a recommendation issued by the audit committee, and will consider whether it is necessary to establish an internal audit department. The supervisory board should include the conclusions, along with any resulting recommendations and alternative measures, in the report of the supervisory board.

The internal auditor reports his findings directly to the Audit Committee. The internal audit plan will be discussed and approved by the Audit Committee in the annual October meeting. The internal audit report will be submitted to the (Audit Committee of the) Supervisory Board in February, before the publication of the results.

The principle has been laid down in article 17.6.g of the Charter.

| Principle 1.4 <br> Risk management accountability |  |
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| The management board should render account of the effectiveness of the design and the operation of the internal risk management and control systems. | See article 7.9.c. of the Charter. |
| 1.4.1 Accountability to the supervisory board |  |
| The management board should discuss the effectiveness of the design and operation of the internal risk management and control systems referred to in best practice provisions 1.2.1 to 1.2.3 inclusive with the audit committee, and render account of this to the supervisory board. | See articles 4.1.b, 4.1.i and 26.5.c of the Charter. This item is tabled for the October meetings of the Audit Committee and the Supervisory Board. |
| 1.4.2 Reporting on risk management |  |
| In the management report, the management board should render account of: <br> i. the execution of the risk assessment, with a description of the principal risks facing the company in relation to its risk appetite. These risks may include strategic, operational, compliance and reporting risks, as referred to in best practice provision 1.2.1; <br> ii. the design and operation of the internal risk management and control systems during the past financial year; <br> iii. any major failings in the internal risk management and control systems which have been observed in the financial year, any significant changes made to these systems and any major improvements planned, along with a confirmation that these issues have been discussed with the audit committee and the supervisory board; and <br> iv. the sensitivity of the results of the company to material changes in external factors. | See article 7.9.b up to and including 7.9.e of the Charter. <br> See also page 64-68 of the Integrated Annual Report (Risk management and internal controls). This chapter explains the design and operation of the internal risk management and control systems, the main risks the company faces and the framework that was used for the evaluation of the internal risk management and control systems. |
| 1.4.3 Statement by the management board |  |
| The management board should state in the management report, with clear substantiation, that: <br> i. the report provides sufficient insights into any failings in the effectiveness of the internal risk management and control systems with regard to the risks as referred to in best practice provision 1.2.1; <br> ii. the aforementioned systems provide reasonable assurance that the financial reporting does not contain any material inaccuracies; <br> iii. based on the current state of affairs, it is justified that the financial reporting is prepared on a going concern basis; and | See article $\mathbf{7 . 1 0}$ of the Charter and page 94 of the Integrated Annual Report (Statement by the Board of Management). |


| iv. the report states those material risks, as referred to in best practice provision 1.2.1 and uncertainties that are relevant to the expectation of the company's continuity for the period of twelve months after the preparation of the report. |  |
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| Principle 1.5 <br> Role of the Supervisory Board |  |
| The supervisory board should supervise the policies carried out by the management board and the general affairs of the company and its affiliated enterprise. In so doing, the supervisory board should also focus on the effectiveness of the company's internal risk management and control systems and the integrity and quality of the financial and sustainability reporting. | The principle is endorsed. See article 3.1 of the Charter. |
| 1.5.1 Duties and responsibilities of the audit committee |  |
| The audit committee undertakes preparatory work for the supervisory board's decision-making regarding the supervision of the integrity and quality of the company's financial and sustainability reporting and the effectiveness of the company's internal risk management and control systems, as referred to in best practice provisions 1.2.1 to 1.2.3 inclusive. Among other things, it focuses on monitoring the management board with regard to: <br> i. relations with, and compliance with recommendations and following up of comments by, the internal and external auditors; <br> ii. the funding of the company; <br> iii. the application of information and communication technology by the company, including risks relating to cybersecurity; and <br> iv. the company's tax policy. | The Audit Committee is a preparatory committee for the Supervisory Board's decision-making. This provision has been inserted in article 4.1 of the Charter, subitems $\mathrm{d}, \mathrm{h}, \mathrm{i}, \mathrm{j}$ and k . |
| 1.5.2 Attendance of the management board, internal auditor and external auditor at audit committee consultations |  |
| The chief financial officer, the internal auditor and the external auditor should attend the audit committee meetings, unless the audit committee determines otherwise. The audit committee should decide whether and, if so, when the chairman of the management board should attend its meetings. | The provision has been laid down in article 27.2, of the Charter. |
| 1.5.3 Audit committee report |  |
| The audit committee should report to the supervisory board on its deliberations and | The Audit Committee reports on its deliberations and findings to the Supervisory Board in the meeting, immediately following the committee |

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| findings. This report must, at least, include the following information: <br> i. the methods used to assess the effectiveness of the design and operation of the internal risk management and control systems referred to in best practice provisions 1.2.1 to 1.2.3, inclusive; <br> ii. the methods used to assess the effectiveness of the internal and external audit processes; <br> iii. material considerations regarding financial reporting; <br> iv. the way material risks and uncertainties referred to in best practice provisions 1.4.2 and 1.4.3 have been analyzed and discussed, along with a description of the most important findings of the audit committee. | meeting. The minutes of the meetings of the Audit Committee are also a recurring item on the agenda of the full Supervisory Board. See the articles 4.2 and 17 of the Charter. |
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| 1.5.4 Supervisory Board |  |
| The supervisory board should discuss the items reported on by the audit committee as per of best practice provision 1.5.3. | The Supervisory Board discusses the report of the committee in the meeting immediately following the committee meeting. The minutes of the meetings of the Audit Committee are also a recurring item on the agenda of the full Supervisory Board. See articles 4.2 and 17 of the Charter. |
| Principle 1.6 <br> Appointment and assessment of the functioning of the external auditor |  |
| The supervisory board should submit the nomination for the appointment of the external auditor to the general meeting, and should supervise the external auditor's functioning. | The principle is endorsed. See article 3.3.d and 28.10 of the Charter. |
| 1.6.1 Functioning and appointment |  |
| The audit committee should report annually to the supervisory board on the functioning of, and the developments in, the relationship with the external auditor. The audit committee should advise the supervisory board regarding the external auditor's nomination for appointment/ reappointment or dismissal and should prepare the selection of the external auditor. The audit committee should give due consideration to the management board's observations during the aforementioned work. Also on this basis, the supervisory board should determine its nomination for the appointment of the external auditor to the general meeting. | See articles 4.1.e and 27.10 of the Charter. The item is tabled for the October meeting of the Audit committee and the Supervisory Board. |
| 1.6.2 Informing the external auditor about their functioning |  |
| The supervisory board should give the external auditor a general idea of the content of the reports relating to their functioning. | See article 27.12 of the Charter. |

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| 1.6.3 Engagement |  |
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| The audit committee should submit a proposal to the supervisory board for the external auditor's engagement to audit the financial statements. The management board should play a facilitating role in this process. In formulating the terms of engagement, attention should be paid to the scope of the audit, the materiality to be used and remuneration for the audit. The supervisory board should resolve on the engagement. | KPMG has been the auditor for the financial year 2023, it was reappointed in 2023 by the AGM for years 2023 and 2024. See also page 73 of the Integrated Annual Report. <br> The principle is laid down in the Charter, see article 3.3.d and 4.1.f. |
| 1.6.4 Accountability |  |
| The main conclusions of the supervisory board regarding the external auditor's nomination and the outcomes of the external auditor selection process should be communicated to the general meeting. | See article 27.11 of the Charter. |
| 1.6.5 Departure of the external auditor |  |
| The company should publish a press release in the event of the early termination of the relationship with the external audit firm. The press release should explain the reasons for this early termination. | See article 27.14 of the Charter. |
| Principle 1.7 <br> Performance of the external auditor's work |  |
| The audit committee and the external auditor should discuss the audit plan and the findings of the external auditor based on the work the external auditor has undertaken. The management board and the supervisory board should maintain regular contact with the external auditor. | The audit plan is a recurring item for the October meeting of the Audit Committee, the audit report will be discussed in the February meetings of the Audit Committee and the Supervisory Board. <br> See articles 2.4.n, 3.1 and 4.1.c of the Charter. |
| 1.7.1 Provision of information to the external auditor |  |
| The management board should ensure that the external auditor will receive all information that is necessary for the performance of his work in a timely fashion. The management board should give the external auditor the opportunity to respond to the information that has been provided. | See article 7.6 of the Charter. |
| 1.7.2 Audit plan and external auditor's findings |  |
| The external auditor should discuss the draft audit plan with the management board before presenting it to the audit committee. The audit committee should annually discuss with the external auditor: <br> i. the scope and materiality of the audit plan and the principal risks of the annual reporting identified by the external auditor in the audit plan; and | See articles 2.4.n and 4.1.g. of the Charter. |

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| ii. based also on the documents from which the audit plan was developed, the findings and outcomes of the audit work on the financial statements and the management letter. |  |
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| 1.7.3 Publication of financial reports |  |
| The audit committee should determine whether and, if so, how the external auditor should be involved in the content and publication of financial reports other than the financial statements. | The principle is laid down in article 28.9 of the Charter. |
| 1.7.4 Consultations with the external auditor outside the management board's presence |  |
| The audit committee should meet with the external auditor as often as it considers necessary, but at least once per year, outside the presence of the management board. | See article 27.2 of the Charter. |
| 1.7.5 Examination of discussion points arising between the external auditor and the management board |  |
| The supervisory board should be permitted to examine the most important points of discussion arising between the external auditor and the management board based on the draft management letter or the draft audit report. | See article 33.15 of the Charter. |
| 1.7.6 External auditor's attendance of supervisory board meetings |  |
| The external auditor should in any event attend the meeting of the supervisory board at which the report of the external auditor on the audit of the financial statements is discussed. | See article 27.7 of the Charter. |
| $\begin{aligned} & \text { 2. EFFECTIVE MANAGEMENT } \\ & \text { AND SUPERVISION } \end{aligned}$ |  |
| Principle 2.1 <br> Composition and size |  |
| The management board, the supervisory board and the executive committee should be composed in such a way as to ensure a degree of diversity appropriate to the company with regard to expertise, experience, competencies, other personal qualities, sex or gender identity, age, nationality and cultural or other background. | This principle is embodied in the 'Profile for members of the Supervisory Board', article 6 , which can be found on the website. And in art. 6 and 14 of the Charter. <br> See also page 45, 63 and 69 of the Annual Report 2023. |
| 2.1.1 Profile |  |
| The supervisory board should prepare a profile, taking account of the nature and the activities of the enterprise affiliated with the company. The profile should address: | The desired expertise and background are described in article 6 of the Profile and in the skills matrix; the diversity criteria can be found in article 15 and 16 of the Profile; the size of the Supervisory Board is addressed in article 10. The Profile requires that Supervisory Board members |


| i. the desired expertise and background of the supervisory board members; <br> ii. the desired diverse composition of the supervisory board, referred to in best practice provision 2.1.5; <br> iii. the size of the supervisory board; and <br> iv. the independence of the supervisory board members. <br> The profile should be posted on the company's website. | are independent of the stakeholders in the Company, see article 9. |
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| 2.1.2 Personal information |  |
| The following information about each supervisory board member should be included in the report of the supervisory board: <br> i. sex or, if desired by the person concerned, gender identity; <br> ii. age; <br> iii. nationality; <br> iv. principal position; <br> v. other positions, in so far as they are relevant to the performance of the duties of the supervisory board member; <br> vi. date of initial appointment; and <br> vii. current term of office | Page 52 of the Integrated Annual Report refers to the company's website. The provision is also laid down in article 17.6 of the Charter. |
| 2.1.3 Executive committee |  |
| If the management board works with an executive committee, the management board should take account of the checks and balances that are part of the two-tier system. This means, among other things, that the management board's expertise and responsibilities are safeguarded and the supervisory board is informed adequately. The supervisory board should supervise this whilst paying specific attention to the dynamics and the relationship between the management board and the executive committee. <br> In the management report, account should be rendered of: <br> i. the choice to work with an executive committee; <br> ii. the role, duty and composition of the executive committee; and <br> iii. how the contacts between the supervisory board and the executive committee have been given shape. | See article 3.3.j and 7.9.f and 10 of the Charter and page 61 of the Integrated Annual Report. |
| 2.1.4 Expertise |  |
| Each supervisory board member and each management board member should have the | See article 8 of the Profile and the skills matrix which can be found at the website. |


| specific expertise required for the fulfilment of his <br> duties. Each supervisory board member should be <br> capable of assessing the broad outline of the <br> overall management. |  |
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| 2.1.5 Policy on Diversity and Inclusion (D\&I <br> policy) |  |
| T The company should have a D\&l policy for the <br> enterprise. The D\&I policy should in any case set <br> specifc, appropriate and ambitious targets in order <br> to achieve a good balance in gender diversity and <br> the other D\&I aspects of relevance to the company <br> with regard to the composition of the management <br> board, the supervisory board, the executive <br> committee (if any) and a category of employees in <br> managerial positions ("senior management") to be <br> determined by the management board. The <br> supervisory board adopt the D\&I policy for the <br> composition of the management board and the <br> supervisory board. The management board should <br> adopt the D\&l policy for the executive committee <br> (if applicable), the senior management and for the | The diversity policy is published on the website <br> of the Company. The diversity policy for <br> members of the Supervisory Board is also <br> included in the Profile, see articles 15 and 16. <br> rest of the workforce with the prior approval of the <br> supervisory board |

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| the management board, and any particular interests involved. <br> In order to safeguard its independence, the supervisory board is composed in accordance with the following criteria: <br> i. any one of the criteria referred to in best practice provision 2.1.8, sections i. to v. inclusive should be applicable to at most one supervisory board member; <br> ii. the total number of supervisory board members to whom the criteria referred to in best practice provision 2.1.8 are applicable should account for less than half of the total number of supervisory board members; and <br> iii. for each shareholder, or group of affiliated shareholders, who directly or indirectly hold more than ten percent of the shares in the company, there is at most one supervisory board member who can be considered to be affiliated with or representing them as stipulated in best practice provision 2.1.8, sections vi. and vii. | The composition of Wereldhave's Supervisory Board is compliant to the code: <br> i. None of the Supervisory Board members meet any one of the criteria in best practice provision 2.1.8, sections i to $v$ inclusive; <br> ii. The total number of Supervisory Board members to whom the criteria referred to in best practice provision 2.1.8 are applicable is zero; <br> None of the Board members can be considered to be affiliated with shareholders. |
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| 2.1.8 Independence of supervisory board members |  |
| A supervisory board member is not independent if they or their spouse, registered partner or life companion, foster child or relative by blood or marriage up to the second degree: <br> i. has been an employee or member of the management board of the company (including associated companies as referred to in Section 5:48 of the Financial Supervision Act (Wet op het financieel toezicht/ Wft)) in the five years prior to the appointment; <br> ii. receives personal financial compensation from the company, or a company associated with it, other than the compensation received for the work performed as a supervisory board member and in so far as this is not in keeping with the normal course of business; <br> iii. has had an important business relationship with the company or a company associated with it in the year prior to the appointment. This includes in any event the case where the supervisory board member, or the firm of which he is a shareholder, | Wereldhave has adopted these independence criteria, see article 14.7 of the Charter and the comments under 2.1.7 above. |

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|  | partner, associate or adviser, has <br> acted as adviser to the company <br> (consultant, external auditor, civil <br> notary or lawyer) and the case where <br> the supervisory board member <br> is a management board member or <br> an employee of a bank with which <br> the company has a lasting and <br> significant relationship; <br> is member of the management <br> board of a company in which a <br> member of the management board of <br> the company which he supervises is <br> a supervisory board member; <br> has temporarily performed <br> management duties during the <br> previous twelve months in the <br> absence or incapacity of <br> management board members; <br> has a shareholding in the company of <br> at least ten percent, taking into <br> account the shareholding of natural <br> persons or legal entities cooperating <br> with him or her on the basis of an <br> express or tacit, verbal or written <br> agreement; <br> is a member of the management <br> board or supervisory board - or is a <br> representative in some other way - <br> of a legal entity which holds at least <br> ten percent of the shares in the <br> company, unless the entity is a group <br> company. |
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#### Abstract

management board and supervisory board members, as well as a sound plan for the succession of management board and supervisory board members, with due regard to the diversity policy. The functioning of the management board and the supervisory board as a collective and the functioning of individual members should be evaluated on a regular basis.


(re)appointment of members of the Board of management and Supervisory Board members, with due respect for the profile for members of the Board, in which the diversity criteria are embodied. The functioning of the Boards as a collective and of individual members is evaluated annually, with external assistance once every three years.
2.2.1 Appointment and reappointment periods management board members
A management board member is appointed for a maximum period of four years. A member may be reappointed for a term of not more than four years at a time, which reappointment should be prepared in a timely fashion. The diversity objectives from best practice provision 2.1.5 should be considered in the preparation of the appointment or reappointment.

Members of the Board of Management are appointed for a term of four years, see article 12.2 of the Charter. The diversity criteria are laid down in the Charter, article 6.5.
2.2.2 Appointment and reappointment periods supervisory board members
A supervisory board member is appointed for a period of four years and may then be reappointed once for another four-year period. The supervisory board member may then subsequently be reappointed again for a period of two years, which appointment may be extended by at most two years. In the event of a reappointment after an eight-year period, reasons should be given in the report of the supervisory board. In any appointment or reappointment, the profile referred to in best practice provision 2.1.1 should be observed.

Supervisory Board members are appointed for a period of four years, with a maximum term in office of eight years, with only one option to extend the term with two years, if extraordinary circumstances so require. The reappointment proposal needs to state the reasons for the exception to the eight-year rule. See article 15.4 and 15.5 of the Charter.

### 2.2.3 Early retirement

A member of the supervisory board or the management board should retire early in the event of inadequate functioning, structural incompatibility of interests, and in other instances in which this is deemed necessary by the supervisory board. In the event of the early retirement of a member of the management board or the supervisory board, the company should issue a press release mentioning the reasons for the departure.

### 2.2.4 Succession

The supervisory board should ensure that the company has a sound plan in place for the succession of management board and supervisory

See articles 12.6 and 15.7 of the Charter. board members that is aimed at retaining the balance in the requisite expertise, experience and diversity. Due regard should be given to the profile referred to in best practice provision 2.1.1 in drawing up the plan for supervisory board members. The supervisory board should also draw

See article 5.1.d and 15.6 of the Charter and the retirement dates for Supervisory Board members, posted on the Company's website.

| up a retirement schedule in order to avoid, as much as possible, supervisory board members retiring simultaneously. The retirement schedule should be published on the company's website. |  |
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| 2.2.5 Duties of the selection and appointment committee |  |
| The selection and appointment committee should prepare the supervisory board's decision-making and report to the supervisory board on its deliberations and findings. <br> The selection and appointment committee should in any event focus on: <br> i. drawing up selection criteria and appointment procedures for management board members and supervisory board members; <br> ii. periodically assessing the size and composition of the management board and the supervisory board, and making a proposal for a composition profile of the supervisory board; <br> iii. periodically assessing the functioning of individual management board members and supervisory board members, and reporting on this to the supervisory board; <br> iv. drawing up a plan for the succession of management board members and supervisory board members; <br> v. making proposals for appointments and reappointments; and <br> vi. supervising the policy of the management board regarding the selection criteria and appointment procedures for senior management. | See article 5.1 of the Charter. |
| 2.2.6 Evaluation by the supervisory board |  |
| At least once per year, outside the presence of the management board, the supervisory board should evaluate its own functioning, the functioning of the various committees of the supervisory board and that of the individual supervisory board members, and should discuss the conclusions that are attached to the evaluation. In doing so, attention should be paid to: <br> i. substantive aspects, conduct and culture, the mutual interaction and the interaction with the management board; <br> ii. events that occurred in practice from which lessons may be learned; and <br> iii. the desired profile, composition, competencies and expertise of the supervisory board. | Embedded in article 5.5 of the Charter. The evaluation is a recurring item for the October meeting of the Supervisory Board. See also the Integrated Annual Report page 72 (Evaluation of performance). |


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| 2.2.7 Evaluation of the management board |  |
| At least once per year, outside the presence of the management board, the supervisory board should evaluate both the functioning of the management board as a whole and that of the individual management board members, and should discuss the conclusions that must be attached to the evaluation, such also in light of the succession of management board members. At least once annually, the management board, too, should evaluate its own functioning as a whole and that of the individual management board members. | See articles 2.4.r and 5.7 of the Charter and page 72 of the Integrated Annual Report. <br> The evaluation was held in December 2023. |
| 2.2.8 Evaluation accountability |  |
| The supervisory board's report should state: <br> i. how the evaluation of the supervisory board, the various committees and the individual supervisory board members has been carried out; <br> ii. how the evaluation of the management board and the individual management board members has been carried out; <br> iii. the main fndings and conclusions of the evaluations; and <br> iv. what has been or will be done with the conclusions from the evaluations. | See article 17.6 sub c. of the Charter and the Integrated Annual report page 72. |
| Principle 2.3 <br> Organisation of the supervisory board and reports |  |
| The supervisory board should ensure that it functions effectively. The supervisory board should establish committees to prepare the supervisory board's decision-making. The foregoing does not affect the responsibility of the supervisory board as an organ and of the individual members of the supervisory board for obtaining information and forming an independent opinion. | Wereldhave complies with the Code. An Audit Committee and a Remuneration and Nomination Committee advise the Supervisory Board in preparation of the decision making, see articles 4 and 5 of the Charter. |
| 2.3.1 Supervisory board's terms of reference |  |
| The division of duties within the supervisory board and the procedure of the supervisory board should be laid down in terms of reference. The supervisory board's terms of reference should include a paragraph dealing with its relations with the management board, the general meeting, the employee participation body (if any) and the executive committee (if any). The terms of reference should be posted on the company's website. | The assignment of duties among the members of the Supervisory Board is such that members will focus on the areas of their specific expertise, as documented in the skills matrix for members of the Board. See article 14 of the Charter. The skills matrix and the Charter are posted on the Company's website. |
| 2.3.2 Establishment of committees |  |

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| If the supervisory board consists of more than four <br> members, it should appoint from among its <br> members an audit committee, a remuneration <br> committee and a selection and appointment <br> committee. Without prejudice to the collegiate <br> responsibility of the supervisory board, the duty of <br> these committees is to prepare the decision- <br> making of the supervisory board. If the supervisory <br> board decides not to establish an audit committee, <br> a remuneration committee or a selection and <br> appointment committee, the best practice <br> provisions applicable to such committee(s) should <br> apply to the entire supervisory board. | Wereldhave complies with the Code. The <br> Supervisory Board consists of three members <br> and has two preparatory committees. The <br> remuneration committee and the selection and <br> appointment committee have been combined in <br> the Remuneration and Nomination Committee, <br> see article 5 of the Charter. |
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| 2.3.3 Committees' terms of reference | ine supervisory board should draw up terms of <br> reference for the audit committee, the |
| remuneration committee and the selection and |  |
| appointment committee. The terms of reference |  |
| should indicate the role and responsibility of the |  |
| committee concerned, its composition and the |  |
| manner in which it discharges its duties. The terms |  |
| of reference should be posted on the company's |  |
| website. |  |$\quad$| The terms of reference for the Supervisory Board |
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| and its commitees are laid down in the Charter. |

iii. there is sufficient time for deliberation and decision-making by the supervisory board;
iv. the supervisory board members receive all information that is necessary for the proper performance of their duties in a timely fashion;
v. the supervisory board and its committees function properly;
vi. the functioning of individual management board members and supervisory board members is assessed at least annually;
vii. the supervisory board members and management board members follow their introduction programme;
viii. the supervisory board members and management board members follow their education or training programme;
ix. the management board performs activities in respect of culture;
x. the supervisory board recognises signs from the enterprise affiliated with the company and ensures that any (suspicion of) material misconduct and irregularities are reported to the supervisory board without delay;
xi. the general meeting proceeds in an orderly and efficient manner;
xii. effective communication with shareholders is assured; and
xiii. the supervisory board is involved closely, and at an early stage, in any merger or takeover processes. The chairman of the supervisory board should consult regularly with the chairman of the management board.
2.3.7 Vice-chairman of the supervisory board

The vice-chairman of the supervisory board should deputise for the chairman when the occasion arises.
2.3.8 Delegated supervisory board member

A delegated supervisory board member is a supervisory board member who has a special task. The delegation may not extend beyond the responsibilities of the supervisory board itself and may not include the management of the company. Its purpose is more intensive supervision and advice and more regular consultation with the management board. The delegation should be of a temporary nature only. The delegation may not detract from the duties and powers of the

| supervisory board. The delegated supervisory <br> board member continues to be a member of the <br> supervisory board and should report regularly on <br> the execution of his special duty to the plenary <br> supervisory board. |  |
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| 2.3.9 Temporary management board function of <br> a supervisory board member |  |
| A supervisory board member who temporarily <br> takes on the management of the company, where <br> the management board members are absent or <br> unable to fulfil their duties, should resign from the <br> supervisory board. | See article 15.8 of the Charter. |
| 2.3.10 Company secretary |  |
| The supervisory board should be supported by the <br> company secretary. The secretary: <br> should ensure that the proper procedures <br> i. <br> are followed and that the statutory | See article $\mathbf{1 6 . 6 - \mathbf { 8 } \text { of the Charter. }}$ |
| $\quad$obligations and obligations under the <br> articles of association are complied with; <br> should facilitate the provision of <br> information of the management board and <br> the supervisory board; and <br> should support the chairman of the <br> supervisory board in the organisation of <br> the affairs of the supervisory board, <br> including the provision of information, <br> meeting agendas, evaluations and training <br> programmes. |  |
| 2.3.11 Report of the supervisory board |  |
| The annual statements of the company include a <br> report by the supervisory board. In this report, the <br> supervisory board should render account of the <br> supervision conducted in the past financial year, <br> reporting in any event on the items referred to in <br> best practice provisions 1.1.3, 2.1.2, 2.1.10, 2.2.8, <br> 2.3.5 and 2.4.4 and, if applicable, the items <br> referred to in best practice provisions 1.3.6 and <br> 2.2.2. |  |
| The company secretary should, either on the |  |

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| Principle 2.4 <br> Decision-making and functioning |  |
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| The management board and the supervisory <br> board should ensure that decisions are made in a <br> balanced and effective manner whilst taking <br> account of the interests of stakeholders. The <br> management board should ensure that <br> information is provided in a timely and sound <br> manner. The management board and the <br> supervisory board should keep their knowledge <br> and skills up to date and spend sufficient time on <br> their duties and responsibilities. They should <br> ensure that, in performing their duties, they have <br> the information that is required for effective <br> decision-making. | Wereldhave complies with the Code. Both the <br> Board of Management and the Supervisory <br> Board shall take into account and weigh the <br> interests of relevant stakeholders, see articles <br> 2.3 and 3.1 of the Charter. The required skills and <br> knowledge for members of the boards are <br> discussed annually. The timely provision of <br> adequate information is laid down in the Charter, <br> see articles 23, 33.5 and 33.12. |
| 2.4.1 Stimulating openness and accountability |  |
| The management board and the supervisory board <br> are each responsible for stimulating openness and <br> accountability within the organ of which they form <br> part, and between the different organs within the <br> company. | See article 33.3 of the Charter. |
| 2.4.2 Other positions | Management board members and supervisory <br> board members should report any other positions <br> they may have to the supervisory board in <br> advance and, at least annually, the other positions <br> should be discussed at the supervisory board <br> meeting. The acceptance of membership of a <br> supervisory board by a management board <br> member requires the approval of the supervisory <br> board. | | See article 5.1.h of the Charter. Nominations for |
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| new positions will be discussed in advance |
| during Supervisory Board meetings and in the |
| annual evaluation meeting. |

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| supervisory board and committee meetings of <br> each supervisory board member. |  |
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| 2.4.5 Introduction programme for supervisory <br> board members |  |
| All supervisory board members should follow an <br> introduction programme geared to their role. The <br> introduction programme should in any event cover <br> general financial, social and legal affairs, financial <br> reporting by the company, any specific aspects <br> that are unique to the relevant company and its <br> business activities, the company culture and the <br> relationship with the employee participation body <br> (if any), and the responsibilities of a supervisory <br> board member. | Wereldhave complies with the Code, see also <br> article 19 of the Charter. |
| 2.4.6 Development |  |
| The management board and the supervisory board <br> should each conduct an annual review for their <br> own organ to identify any aspects with regard to <br> which the supervisory board members and <br> management board members require training or <br> education. | See articles 2.4.q, 3.3.m and 5.1.d of the charter. |
| 2.4.7 Information safeguards |  |
| The management board should ensure that <br> internal procedures are established and <br> Culture <br> maintained which safeguard that all relevant <br> information is known to the management board <br> and the supervisory board in a timely fashion. The <br> supervisory board should supervise the <br> establishment and implementation of these <br> procedures. | See article 33.4 of the Charter. |
| 2.4.9 Supervisory board members' responsibility <br> for obtaining information |  |
| If the supervisory board considers it necessary, it <br> may obtain information from officers and external <br> advisers of the company. The company should <br> provide the necessary means to this end. The <br> supervisory board may require that certain officers <br> and external advisers attend its meetings. |  |
| 2.4.8 Supervisory board members' responsibility <br> for obtaining information | See article 33.5 of the Charter. |
| The supervisory board and each individual <br> supervisory board member have their own <br> responsibility for obtaining the information from <br> the management board, the internal audit function, <br> the external auditor and the employee <br> participation body (if any) that the supervisory <br> board needs in order to be able to carry out its <br> duties as a supervisory organ properly. |  |

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| The management board is responsible for |
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| creating a culture aimed at sustainable long-term |
| value creation for the company and its affiliated |
| enterprise. The supervisory board should |
| supervise the activities of the management |
| board in this regard. |

2.5.1 Management board's responsibility for culture
The management board should adopt values for the company and its affiliated enterprise that contribute to a culture focused on sustainable long-term value creation, and discuss these with the supervisory board. The management board is responsible for the incorporation and maintenance

See articles 2.4.e and 3.3.h of the Charter. of the values within the company and its affiliated enterprise. Attention must be paid to the following, among other things:
i. the strategy and the business model;
ii. the environment in which the enterprise operates;
iii. the existing culture within the enterprise, and whether it is desirable to implement any changes in this; and
iv. The social safety within the enterprise and the ability to discuss and report actual or suspected misconduct or irregularities.

The management board encourages behaviour that is in keeping with the values, and propagates these values through leading by example.

### 2.5.2 Code of conduct

The management board should draw up a code of conduct and monitor its effectiveness and compliance with this code, both on the part of itself and of the employees of the company. The management board should inform the supervisory board of its findings and observations relating to the effectiveness of, and compliance with, the code. The code of conduct will be published on the company's website.

### 2.5.3 Employee participation

If the company has established an employee participation body, the conduct and culture in the company and its affiliated enterprise should also be discussed in the consultations between the management board, the supervisory board and such employee participation body.
i. the conduct and culture in the company and its afliated enterprise;
ii. the values adopted by the management board on the basis of best practice provision 2.5.1, and
iii. the company's D\&l policy.

The item will be discussed annually in the meetings of the representative body, with the Chairman of the Supervisory Board and/or the Chairman of the Remuneration- and Nomination Committee present.
See also article 33.18 of the Charter and page 44 and 73 of the Integrated Annual Report.

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| 2.5.4 Accountability regarding culture |  |
| In the management report, the management board should explain: <br> i. the culture within the enterprise, and whether it is desirable to implement any changes in this; <br> ii. how the culture, the underlying values and conduct promoted within the enterprise contribute to sustainable long-term value creation and, if it is considered desirable to amend these, which initiatives are taken to further increase this contribution; and <br> iii. the effectiveness of, and compliance with, the code of conduct. | See article 7.9.g-h of the Charter and page 44 and 72 of the Integrated Annual Report. |
| Principle 2.6 <br> Misconduct and irregularities |  |
| The management board and the supervisory board should be alert to indications of actual or suspected misconduct or irregularities. The management board should establish a procedure for reporting actual or suspicion of misconduct or irregularities, and take appropriate follow-up action on the basis of these reports. The supervisory board monitors the management board in this. | The procedure for reporting alleged irregularities is included in the Company's Code of Ethics and Code of Conduct, which is posted on the Company's website. See also article 32 of the Charter. |
| 2.6.1 Procedure for reporting actual or suspicion of misconduct or irregularities |  |
| The management board should establish a procedure for reporting actual or suspected irregularities within the company and its affiliated enterprise. The procedure will be published on the company's homepage. The management board should ensure that employees have the opportunity to file a report without jeopardizing their legal position. | The procedure is laid down in article 32 of the Charter and included in the Code of Conduct and in the Provisions for reporting alleged irregularities. |
| 2.6.2 Informing the chairman of the supervisory board |  |
| The management board should inform the chairman of the supervisory board without delay of any signs of actual or suspected material misconduct or irregularities within the company and its affiliated enterprise. If the actual or suspected misconduct or irregularity pertains to the functioning of a management board member, employees can report this directly to the chairman of the supervisory board. | See article 32.5 of the Charter. |
| 2.6.3 Notification by the external auditor |  |
| The external auditor should inform the management board and the chairman of the audit committee without delay if, during the performance of his duties, he discovers or suspect | Wereldhave endorses the principle, which has been included in the Governance Charter in article 32.3 and 32.4. |

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| an instance of misconduct or irregularity. If the actual or suspected misconduct or irregularity pertains to the functioning of a management board member, the external auditor should report this directly to the chairman of the supervisory board. |  |
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| 2.6.4 Notifcation by the internal audit function |  |
| The internal audit function should inform the management board and the chairman of the audit committee without delay if, during the performance of his duties, he discovers or suspects an instance of material misconduct or irregularity. If the actual or suspected material misconduct or irregularity pertains to the functioning of one or more management board members, the internal audit function should report this to the chairman of the supervisory board. | Wereldhave endorses the principle, which has been included in the Governance Charter in article 32.3. |
| 2.6.5 Oversight by the supervisory board |  |
| The supervisory board monitors the operation of the procedure for reporting actual or suspected misconduct or irregularities, appropriate and independent investigations into signs of misconduct or irregularities, and, if an instance of misconduct or irregularity has been discovered, an adequate follow-up of any recommendations for remedial actions. <br> In order to safeguard the independence of the investigation in cases where the management board itself is involved, the supervisory board should have the option of initiating its own investigation into any irregularities that have been discovered and to coordinate this investigation. | See article 3.3.m of the Charter. |
| Principle 2.7 <br> Preventing conflicts of interest |  |
| Any form of conflict of interest between the company and the members of its management board or supervisory board should be prevented. To avoid conflicts of interest, adequate measures should be taken. The supervisory board is responsible for the decision-making on dealing with conflicts of interest regarding management board members, supervisory board members and majority shareholders in relation to the company. | Wereldhave endorses the principle, see article 3.3.I of the Charter. |
| 2.7.1 Preventing conflicts of interest |  |
| Management board members and supervisory board members are alert to conflicts of interest and should in any case refrain from the following: <br> i. competing with the company; <br> ii. demanding or accepting substantial gifts from the company for themselves or their spouse, registered partner or other life companion, foster child or relative by | Laid down in articles 30.3 and 31.3 of the Charter. |



| information in that regard, including the relevant information pertaining to his spouse, registered partner or other life companion, foster child and relatives by blood or marriage up to the second degree. If the chairman of the supervisory board has a conflict of interest or potential conflict of interest, he should report this to the vice-chairman of the supervisory board without delay. <br> The supervisory board should decide, outside the presence of the management board member or supervisory board member concerned, whether there is a conflict of interest. |  |
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| 2.7.4 Accountability regarding transactions: management board and supervisory board members |  |
| All transactions in which there are conflicts of interest with management board members or supervisory board members should be agreed on terms that are customary in the market. Decisions to enter into transactions in which there are conflicts of interest with management board members or supervisory board members that are of material significance to the company and/or to the relevant management board members or supervisory board members should require the approval of the supervisory board. Such transactions should be published in the management report, together with a statement of the conflict of interest and a declaration that best practice provisions 2.7.3 and 2.7.4 have been complied with. | See articles 30.2 and 31.2 of the Charter. |
| 2.7.5 Accountability regarding transactions: majority shareholders |  |
| All transactions between the company and legal or natural persons who hold at least ten percent of the shares in the company should be agreed on terms that are customary in the market. Decisions to enter into transactions with such persons that are of material significance to the company and/or to such persons should require the approval of the supervisory board. Such transactions should be published in the management report, together with a declaration that best practice provision 2.7.5 has been complied with. | See article 31.6 of the Charter. |
| 2.7.6 Personal loans |  |
| The company should not grant its management board members and supervisory board members any personal loans, guarantees or the like unless in the normal course of business and on terms applicable to the personnel as a whole, and after approval of the supervisory board. No remission of loans should be granted. | See article 14.3 of the Charter. |


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| Principle 2.8 <br> Takeover situations |  |
| In the event of a takeover bid for the company's <br> shares or for the depositary receipts for the <br> company's shares, in the event of a private bid <br> for a business unit or a participating interest, <br> where the value of the bid exceeds the threshold <br> referred to in Section 2:107a(1)(c) of the Dutch <br> Civil Code, and/or in the event of other <br> substantial changes in the structure of the <br> organisation, both the management board and <br> the supervisory board should ensure that the <br> stakeholder interests concerned are carefully <br> weighed and any conflict of interest for <br> supervisory board members or management <br> board members is avoided. The management <br> board and the supervisory board should be <br> guided in their actions by the interests of the <br> company and its affiliated enterprise. | Wereldhave endorses the principle. |
| 2.8.1 Supervisory board involvement |  |
| When a takeover bid for the company's shares or <br> for the depositary receipts for the company's <br> shares is being prepared, in the event of a private <br> bid for a business unit or a participating interest, <br> where the value of the bid exceeds the threshold <br> referred to in Section 2:107a(1)(c) of the Dutch Civil <br> Code, and/or in the event of other substantial <br> changes in the structure of the organisation, the <br> management board should ensure that <br> the supervisory board is involved in the takeover <br> process and/or the change in the structure closely <br> and in a timely fashion. | See article 33.7 of the Charter. |

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| 3. REMUNERATION |  |
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| Principle 3.1 <br> Remuneration policy - management board |  |
| The remuneration policy applicable to management board members should be clear and understandable, should focus on sustainable long-term value creation for the company and its affiliated enterprise, and take into account the internal pay ratios within the enterprise. The remuneration policy should not encourage management board members to act in their own interest, nor to take risks that are not in keeping with the strategy formulated and the risk appetite that has been established. The supervisory board is responsible for formulating the remuneration policy and its implementation. | Wereldhave endorses the principle, see article 5.2 and 5.3 of the Charter. |
| 3.1.1. Remuneration policy proposal |  |
| The remuneration committee should submit a clear and understandable proposal to the supervisory board concerning the remuneration policy to be pursued with regard to the management board. The supervisory board should present the policy to the general meeting for adoption. | The AGM in April 2020 approved the new remuneration policy. On the 2024 AGM, a new remuneration policy is proposed. See page 84 of the Integrated Annual Report. <br> See also articles 5.2, 5.3 and 5.4 of the Charter. |
| 3.1.2 Remuneration policy |  |
| The following aspects should in any event be taken into consideration when formulating the remuneration policy: <br> i. the objectives for the strategy for the implementation of sustainable long-term value creation within the meaning of best practice provision 1.1.1; <br> ii. the scenario analyses carried out in advance; <br> iii. the pay ratios within the company and its affiliated enterprise; <br> iv. the development of the market price of the shares; <br> v. an appropriate ratio between the variable and fixed remuneration components. The variable remuneration component is linked to measurable performance criteria determined in advance, which are predominantly long-term in character; <br> vi. if shares are being awarded, the terms and conditions governing this. Shares should be held for at least five years after they are awarded; and <br> vii. if share options are being awarded, the terms and conditions governing this and the terms and conditions subject to which the share options can be exercised. Share options cannot be exercised during the first three years after they are awarded. | See article 5.1.I of the Charter and page 74 and following of the Integrated Annual Report (Remuneration report). |

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| 3.1.3 Remuneration - executive committee |  |
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| If the management board works with an executive <br> committee, the management board should inform <br> the supervisory board about the remuneration of <br> the members of the executive committee who are <br> not management board members. The <br> management board should discuss this <br> remuneration with the supervisory board annually. | See article 5.3 of the Charter. |
| Principle 3.2 <br> Determination of management board <br> remuneration |  |
| The supervisory board should determine the <br> remuneration of the individual members of the <br> management board, within the limits of the <br> remuneration policy adopted by the general <br> meeting. The remuneration committee should <br> prepare the supervisory board's decision-making <br> regarding the determination of remuneration. <br> The inadequate performance of duties should <br> not be rewarded. | Wereldhave endorses the principle. |
| 3.2.1 Remuneration committee's proposal |  |
| The remuneration committee should submit a <br> proposal to the supervisory board concerning the <br> remuneration of individual members of the <br> management board. The proposal is drawn up in <br> accordance with the remuneration policy that has <br> been established and will, in any event, cover the <br> remuneration structure, the amount of the fixed <br> and variable remuneration components, the <br> performance criteria used, the scenario analyses <br> that are carried out and the pay ratios within the <br> company and its affiliated enterprise. | See articles 5.1 (m) of the Charter. |
| 3.2.2 Management board members' views on <br> their own remuneration |  |
| When drafting the proposal for the remuneration of <br> management board members, the remuneration <br> committee should take note of individual <br> management board members' views with regard to <br> the amount and structure of their own <br> remuneration. The remuneration committee should <br> ask the members of the management board to pay <br> attention to the aspects referred to in best practice <br> provision 3.1.2. | See article 5.2 of the Charter. |
| 3.2.3 Severance payments |  |
| The remuneration in the event of dismissal should <br> not exceed one year's salary (the 'fixed' <br> remuneration component). Severance pay will not <br> be awarded if the agreement is terminated early at <br> the initiative of the management board member, or <br> in the event of seriously culpable or negligent <br> behaviour on the part of the management board <br> member. | The severance payment is capped at one year's <br> fixed salary, see the Remuneration report, <br> integrated in the Annual Report, page $\mathbf{7 4}$ and <br> following. |
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| Principle 3.3 <br> Remuneration - supervisory board |  |
| The supervisory board should submit a clear and understandable proposal for its own appropriate remuneration to the general meeting. The remuneration of supervisory board members should promote an adequate performance of their role and should not be dependent on the results of the company. | Wereldhave endorses the principle, see articles 3.3.g and 5.1.f of the charter. |
| 3.3.1 Time spent and responsibility |  |
| The remuneration of the supervisory board members should reflect the time spent and the responsibilities of their role. | Wereldhave endorses the provision. The remuneration of Supervisory Board members is disclosed in the Remuneration report, integrated in the Annual Report, page 74 and following. |
| 3.3.2 Remuneration of supervisory board members |  |
| Supervisory board members may not be awarded remuneration in the form of shares and/or rights to shares. | Supervisory Board members are not rewarded in shares or rights on shares, see the Remuneration report (page 79) and article 18.2 of the Charter. |
| 3.3.3 Share ownership |  |
| Shares held by a supervisory board member in the company on whose supervisory board they serve should be long-term investments. | See article 18.2 of the Charter. |
| Principle 3.4 <br> Accountability for implementation of remuneration policy |  |
| In the remuneration report, the supervisory board should render account of the implementation of the remuneration policy in a transparent manner. The report should be posted on the company's website. | Wereldhave endorses the principle. The Remuneration report is included in the Annual Report and posted on the Company's website. |
| 3.4.1 Remuneration report |  |
| The remuneration committee should prepare the remuneration report. This report should in any event describe, in a transparent manner, in addition to the matters required by law: <br> i. how the remuneration policy has been implemented in the past financial year; <br> ii. how the implementation of the remuneration policy contributes to sustainable long-term value creation; <br> iii. how scenario analyses have been taken into consideration; <br> iv. the pay ratios within the company and its affiliated enterprise and, if applicable, any changes in these ratios compared to at least fve previous fnancial years; <br> $v$. in the event that a management board member receives variable remuneration, how this remuneration contributes to longterm value creation, the measurable | Wereldhave endorses the principle, see the Remuneration report which is included in the Annual Report (page 74 and following) and posted on the Company's website. |

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| performance criteria determined in <br> advance upon which the variable <br> remuneration depends, and the <br> relationship between the remuneration <br> and performance; and <br> in the event that a current or former <br> management board member receives a <br> severance payment, the reason for this <br> payment. |  |
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| amount of the dividend and the type of dividend); <br> iv. any proposal to pay out dividend; <br> v. resolutions to approve the management conducted by the management board (discharge of management board members from liability); <br> vi. resolutions to approve the supervision exercised by the supervisory board (discharge of supervisory board members from liability); <br> vii. each substantial change in the corporate governance structure of the company and in the compliance with this Code; and <br> viii. the appointment of the external auditor. |  |
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| 4.1.4 Proposal for approval or authorisation |  |
| A proposal for approval or authorisation by the general meeting should be explained in writing. In its explanation the management board should deal with all facts and circumstances relevant to the approval or authorisation to be granted. The notes to the agenda should be posted on the company's website. | Wereldhave is compliant. See the agenda for the AGM, as posted on the website. |
| 4.1.5 Shareholder's explanation when exercising the right to put items on the agenda |  |
| If a shareholder has arranged for an item to be put on the agenda, he should explain this at the meeting and, if necessary, answer questions about it. | Wereldhave endorses the best practice. |
| 4.1.6 Placing of items on the agenda by shareholders |  |
| A shareholder should only exercise the right to put items on the agenda after they have consulted with the management board on this. If one or more shareholders intend to request that an item be put on the agenda that may result in a change in the company's strategy, for example as a result of the dismissal of one or several management board or supervisory board members, the management board should be given the opportunity to stipulate a reasonable period in which to respond (the response time). The opportunity to stipulate the response time should also apply to an intention as referred to above for judicial leave to call a general meeting pursuant to Section 2:110 of the Dutch Civil Code. The relevant shareholder should respect the response time stipulated by the management board, within the meaning of best practice provision 4.1.7. | Wereldhave endorses the best practice. |
| 4.1.7 Stipulation of the response time |  |
| If the management board stipulates a response time, this should be a reasonable period that does not exceed 180 days from the moment the | Wereldhave endorses the best practice. |

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| management board is informed by one or more shareholders of their intention to put an item on the agenda to the day of the general meeting at which the item is to be dealt with. The management board should use the response time for further deliberation and constructive consultation, in any event with the relevant shareholder(s), and should explore the alternatives. At the end of the response time, the management board should report on this consultation and the exploration to the general meeting. This should be monitored by the supervisory board. <br> The response time may be stipulated only once for any given general meeting and should not apply to an item in respect of which the response time had been previously stipulated, or to meetings where a shareholder holds at least three-quarters of the issued capital as a consequence of a successful public bid. |  |
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| 4.1.8 Attendance of members nominated for the management board or supervisory board |  |
| Management board and supervisory board members nominated for appointment should attend the general meeting at which votes will be cast on their nomination. | Wereldhave endorses the best practice. The nominees attended the AGM in April 2023, see the minutes of the AGM as posted on the company's website. |
| 4.1.9 External auditor's attendance |  |
| The external auditor may be questioned by the general meeting in relation to his report on the fairness of the financial statements. The external auditor should for this purpose attend and be entitled to address this meeting. | Wereldhave endorses the best practice. See the agenda and the minutes of the AGM in April 2023, posted on the website. |
| 4.1.10 General meeting's report |  |
| The report of the general meeting should be made available, on request, to the shareholders no later than three months after the end of the meeting, after which shareholders should have the opportunity to react to the report in the following three months. The report should then be adopted in the manner provided for in the articles of association. | The articles of association stipulate that the minutes should be available in principle within one month. The minutes of the AGM in April 2023 can be found on the website. |
| Principle 4.2 <br> Provision of information |  |
| The management board and the supervisory board should ensure that the general meeting is adequately provided with information. | Wereldhave endorses the principle. |
| 4.2.1 Substantiation of invocation of overriding interest |  |
| If the management board and the supervisory board decide not to provide the general meeting | Wereldhave endorses the best practice, see article 34.1 of the Charter. |

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| with all information desired with the invocation of <br> an overriding interest on the part of the company, <br> they must give reasons for this. |  |
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| 4.2.2 Policy on bilateral contacts with <br> shareholders |  |
| The company should formulate an outline policy <br> on bilateral contacts with the shareholders and <br> should post this policy on its website. | The policy can be found on the company's <br> website. |
| 4.2.3 Meetings and presentations  <br> Analyst meetings, analyst presentations, <br> presentations to institutional or other investors and <br> press conferences should be announced in <br> advance on the company's website and by means <br> of press releases. Analysts' meetings and <br> presentations to investors should not take place <br> shortly before the publication of the regular <br> financial information. All shareholders should be <br> able to follow these meetings and presentations in <br> real time, by means of webcasting, telephone or <br> otherwise. After the meetings, the presentations <br> should be posted on the company's website. Wereldhave complies with the best practice. The <br> presentations can be found on the company's <br> website. <br> 4.2.4 Posting information in a separate section of <br> the website  <br> The company should post and update information <br> which is relevant to the shareholders and which it <br> is required to publish or submit pursuant to the <br> provisions of company law and securities law <br> applicable to it in a separate section of the <br> company's website. Wereldhave complies with the best practice, see <br> the website under 'corporate governance'. <br> 4.2.5 Management board contacts with press <br> and analysts  <br> The contacts between the management board on <br> the one hand and the press and financial analysts <br> on the other should be handled and structured <br> carefully and with due observance of the <br> applicable laws and regulations. The company <br> should not do anything that might compromise the <br> independence of analysts in relation to the <br> company and vice versa. Wereldhave complies with the best practice. <br> 4.2.6 Outline of anti-takeover measures  <br> The management board should outline all existing <br> or potential anti-takeover measures in the <br> management report and should also indicate in <br> what circumstances and by whom these measures <br> may likely be used. See page 59 of the Integrated Annual Report, <br> (Protective devices) and the website under <br> Corporate Governance. <br> Principle 4.3 <br> Casting votes <br> porticipation of as many shareholders as in the general meeting's decision- <br> making is in the interest of the company's checks Wereldhave endorses the principle. |  |

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| and balances. The company should, in so far as possible, give shareholders the opportunity to vote by proxy and to communicate with all other shareholders. |  |
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| 4.3.1 Voting as deemed fit |  |
| A shareholder should vote as he sees fit. A shareholder who makes use of the voting advice of a third party is expected to form his own judgment on the voting policy or the voting advice provided by this adviser. | Wereldhave endorses the best practice. |
| 4.3.2 Providing voting proxies or voting instructions |  |
| The company should give shareholders and other persons entitled to vote the possibility of issuing voting proxies or voting instructions, respectively, to an independent third party prior to the general meeting. | The proxy to vote on behalf of shareholders is issued to the public notary, who is fully independent. |
| 4.3.3 Cancelling the binding nature of a nomination or dismissal |  |
| The general meeting of shareholders of a company not having statutory two-tier status (structuurregime) may pass a resolution to cancel the binding nature of a nomination for the appointment of a member of the management board or of the supervisory board and/or a resolution to dismiss a member of the management board or of the supervisory board by an absolute majority of the votes cast. It may be provided that this majority should represent a given proportion of the issued capital, which proportion may not exceed one-third. If this proportion of the capital is not represented at the meeting, but an absolute majority of the votes cast is in favour of a resolution to cancel the binding nature of a nomination, or to dismiss a board member, a new meeting may be convened at which the resolution may be passed by an absolute majority of the votes cast, regardless of the proportion of the capital represented at the meeting. | Wereldhave endorses the best practice. Since the amendment of the articles of association, approved by the AGM in 2018 the AoA are in line with this best practice of the Code. |
| 4.3.4 Voting right on financing preference shares |  |
| The voting right attaching to financing preference shares should be based on the fair value of the capital contribution. | Wereldhave endorses the best practice. Wereldhave does not use financing preference shares. |
| 4.3.5 Publication of institutional investors' engagement policy |  |
| Institutional investors should implement principle 4.4 when drawing up their engagement policy. Institutional investors should publish their engagement policy on their website. | Wereldhave endorses the best practice. |

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| 4.3.6 Report on the implementation of institutional investors' voting policy |  |
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| Institutional investors should report at least annually, on their website, on how they implemented their engagement policy. The report should provide in any case a general description of their voting behaviour, as well as an explanation of the most signifcant votes and the use of the services of proxy advisors. "Most signifcant votes" should be understood in any event to mean: i. votes on matters that have received substantive media attention or votes on items that are regarded by institutional investors as a priority in of the run-up to the general meeting season; ii. votes on a resolution on the agenda of a general meeting (a) that are of strategic importance, or (b) where the institutional investor disagrees with the resolution of the company's management board; or iii. votes in general meetings of companies in which the institutional investor has a large holding compared to the institutional investor's holding in other investee companies. In addition, institutional investors should report on their website at least once per quarter on whether and, if so, how they have voted as shareholders for each company and voting item. In the report, institutional investors should disclose the key points of the dialogues they have conducted with companies. If an institutional investor votes against a resolution of the management board or abstains from voting on a resolution of the management board, the institutional investor should explain the reasons for its voting behaviour to the management board either pro-actively or at the company's request | Wereldhave endorses the best practice. |
| 4.3.7 Abstaining from voting in the event of a larger short position than long position |  |
| Shareholders will abstain from voting if their short position in the company is larger than their long position. | Wereldhave endorses the best practice. |
| 4.3.8 Share lending |  |
| Shareholders should recall their lent shares before the voting record date for a general meeting of the company if the agenda for that meeting includes one or more signifcant matters. The shareholder should determine what is regarded as a signifcant matter, but this will include, in any event, resolutions on the agenda of a general meeting: <br> i. that is of strategic importance; <br> ii. ii. where the shareholder disagrees with the resolution of the management board | Wereldhave endorses the best practice. |
| Principle 4.4 Recognising the importance of company strategy |  |
| Shareholders, including institutional investors, recognise the importance of a strategy focused on | Wereldhave endorses the best practice. |

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| sustainable long-term value creation for the <br> company and its afliated enterprise. |  |
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| Principle 4.5 <br> Issuing depositary receipts for shares |  |
| Depositary receipts for shares can be a means of <br> preventing a majority (including a chance <br> majority) of shareholders from controlling the <br> decision-making process as a result of <br> absenteeism at a general meeting. Depositary <br> receipts for shares should not be issued as an <br> anti-takeover protective measure. The board of <br> the trust office should issue voting proxies under <br> all circumstances and without limitations to all <br> depositary receipt holders who request this. The <br> holders of depositary receipts so authorised can <br> exercise the voting right at their discretion. The <br> board of the trust office should have the <br> confidence of the holders of depositary receipts. <br> Depositary receipt holders should have the <br> possibility of recommending candidates for the <br> board of the trust office. The company should <br> not disclose to the trust office information which <br> has not been made public. | Not applicable for Wereldhave |
| 4.5.1 Trust office board |  |
| The board of the trust office should have the <br> confidence of the holders of depositary receipts <br> and operate independently of the company that <br> has issued the depositary receipts. The trust <br> conditions should specify in what cases and <br> subject to what conditions holders of depositary <br> receipts may request the trust office to call a <br> meeting of holders of depositary receipts. | Not applicable for Wereldhave |
| 4.5.2 Appointment of board members |  |
| The board members of the trust office should be <br> appointed by the board of the trust office, after the <br> job opening has been announced on the website <br> of the trust office. The meeting of holders of <br> depositary receipts may make recommendations <br> to the board of the trust office for the appointment <br> of persons to the position of board member. No <br> management board members or former <br> management board members, supervisory board <br> members or former supervisory board members, <br> employees or permanent advisers of the company <br> should be a member of the board of the trust <br> office. | Not applicable for Wereldhave |
| 4.5.3 Board appointment period |  |
| A person may be appointed to the board of the <br> trust office for a maximum of two four-year terms, <br> followed by a maximum of two two-year terms. In <br> the event of a reappointment after an eight-year <br> period, reasons should be given in the report of <br> the board of the trust office. | Not applicable for Wereldhave |

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| 4.5.4 Attendance of the general meeting |  |
| The board of the trust office should attend the general meeting and should, if desired, make a statement about how it proposes to vote at the meeting. | Not applicable for Wereldhave |
| 4.5.5 Exercise of voting rights |  |
| In exercising its voting rights, the trust office should be guided primarily by the interests of the depositary eceipt holders, taking the interests of the company and the enterprise affiliated with it into account. | Not applicable for Wereldhave |
| 4.5.6 Periodic reports |  |
| The trust office should report periodically, but at least once per year, on its activities. The report should be posted on the company's website. | Not applicable for Wereldhave |
| 4.5.7 Contents of the reports |  |
| The report referred to in best practice provision 4.4.6 should, in any event, set out: <br> i. the number of shares for which depositary receipts have been issued and an explanation of changes to this number; <br> ii. the work carried out in the financial year; <br> iii. the voting behaviour in the general meetings held in the financial year; <br> iv. the percentage of votes represented by the trust office during the meetings referred to under iii.; <br> $v$. the remuneration of the members of the board of the trust office; <br> vi. the number of meetings held by the management and the main items dealt with in them; <br> vii. the costs of the activities of the trust office; <br> viii. any external advice obtained by the trust office; <br> ix. the (other) positions held by the board members of the trust office; and <br> $x$. the contact details of the trust office. | Not applicable for Wereldhave |
| 4.5.8 Voting proxies |  |
| The board of the trust office should issue voting proxies under all circumstances and without limitations to all depositary receipt holders who request this. Each depositary receipt holder may also issue binding voting instructions to the trust office in respect of the shares which the trust office holds on his behalf. | Not applicable for Wereldhave |


| 5. ONE-TIER GOVERNANCE STRUCTURE |  |
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| Principle 5.1 <br> One-tier governance structure |  |
| The composition and functioning of a management board comprised of both executive and non-executive directors must be such that the supervision by non-executive directors is properly carried out, and independent supervision can be assured. | Not applicable for Wereldhave |
| 5.1.1 Composition of the management board |  |
| The majority of the management board is made up of non-executive directors. The requirements for independence stipulated in best practice provisions 2.1.7 and 2.1.8 apply to the nonexecutive directors. | Not applicable for Wereldhave |
| 5.1.2 Chairman of the management board |  |
| The chairman of the management board chairs the meetings of the management board. The chairman of the management board should ensure that the management board as a collective, as well as the management board's committees, have a balanced composition and function properly. | Not applicable for Wereldhave |
| 5.1.3 Independence of the chairman of the management board |  |
| The chairman of the management board should not be an executive director or former executive director of the company, and should be independent within the meaning of best practice provision 2.1.8. | Not applicable for Wereldhave |
| 5.1.4 Composition of committees |  |
| The committees referred to in best practice 2.3.2 should be comprised exclusively of non-executive directors. Neither the audit committee nor the remuneration committee can be chaired by the chairman of the management board or by a former executive director of the company. | Not applicable for Wereldhave |
| 5.1.5 Accountability for supervision by nonexecutive directors |  |
| The non-executive directors render account of the supervision exercised in the past financial year. They should, as a minimum, report on the items referred to in best practice provisions 1.1.3, 2.1.2, 2.1.10, 2.2.8, 2.3.5. and 2.4.4 and, if applicable, the items referred to in best practice provisions 1.3.6 and 2.2.2. | Not applicable for Wereldhave |

